

Fiscal Year 2016:

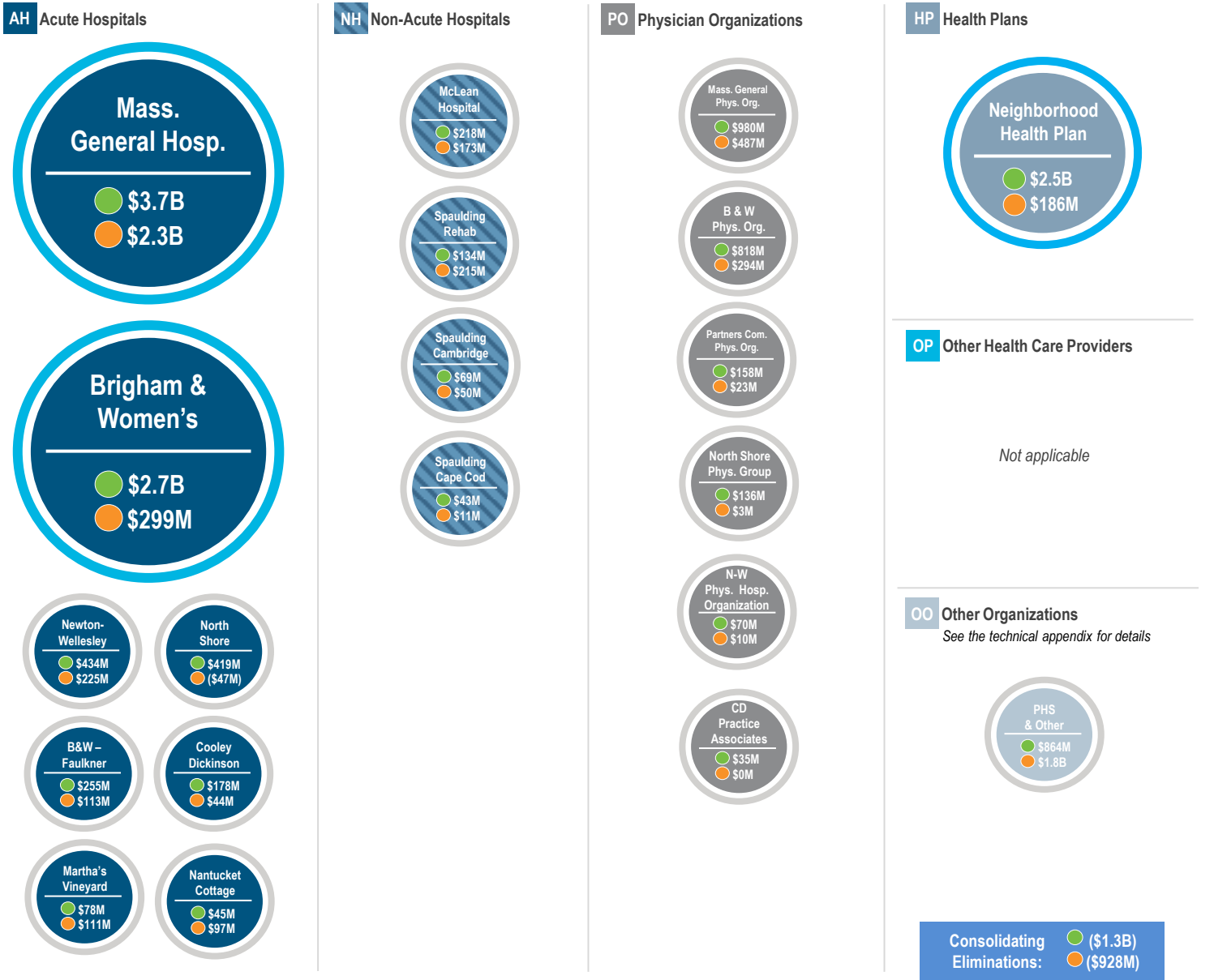
# Partners HealthCare System

\$12.5 Billion

Operating Revenue

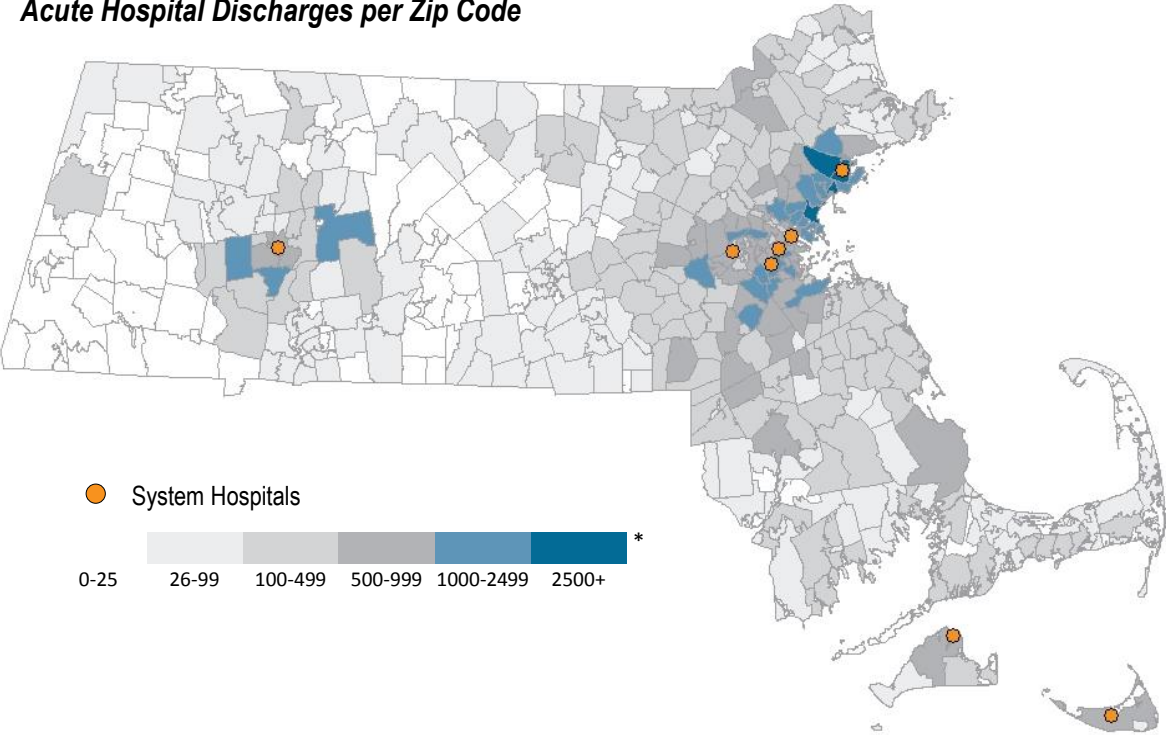
\$5.5 Billion

Net Assets



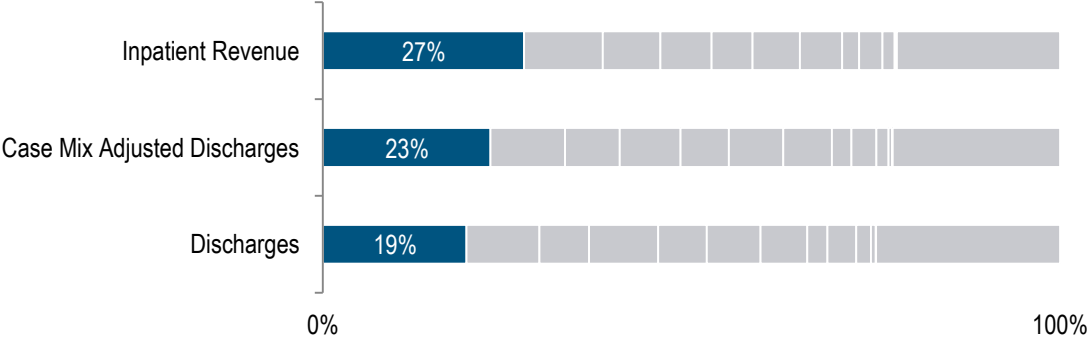
AH

## Acute Hospital Discharges per Zip Code



AH

## System's Percentage of all Massachusetts Acute Hospital



	Entity	Profit (Loss) in Millions	Total Margin
AH	Brigham & Women's Faulkner Hospital	\$18.8	7.4%
AH	Brigham & Women's Hospital	\$94.4	3.5%
AH	Cooley Dickinson Hospital	\$7.0	3.9%
AH	Martha's Vineyard Hospital	\$3.7	4.6%
AH	Massachusetts General Hospital	\$142.8	3.9%
AH	Nantucket Cottage Hospital	(\$2.3)	-4.8%
AH	Newton-Wellesley Hospital	(\$6.8)	-1.6%
AH	North Shore Medical Center	(\$48.0)	-11.4%
NH	McLean Hospital	\$36.5	14.7%
NH	Spaulding Cambridge	(\$5.0)	-7.4%
NH	Spaulding Rehab	(\$17.0)	-12.7%
NH	Spaulding Cape Cod	\$1.6	3.8%
PO	Brigham & Women's Physicians Org	\$28.8	3.5%
PO	CD Practice Associates	(\$9.9)	-28.0%
PO	Mass. General Physicians Org.	\$35.7	3.6%
PO	N-W Ambulatory Services	(\$0.2)	-0.3%
PO	North Shore Physicians Group	(\$8.8)	-6.5%
PO	Partners Community Physicians Org	\$7.5	4.4%
HP	Neighborhood Health Plan	(\$113.9)	-4.6%

\*Origin(s) of patients served by system hospitals