

ADCARE HOSPITAL OF WORCESTER

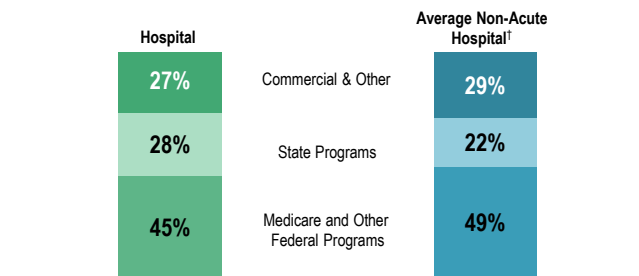
AdCare Hospital of Worcester is a for-profit specialty hospital located in Worcester. It is the only private non-acute care hospital that concentrates on substance abuse, which it focuses on exclusively. It provides detox and inpatient services, as well as outpatient services. From FY09 to FY13, inpatient days at AdCare increased 4.1%. Outpatient visits increased by 24.1%, while outpatient revenue increased 50.2% during that period. From FY09 to FY13, AdCare had positive operating and total margins, earning a 12.6% total margin in FY13.

AT A GLANCE

TOTAL BEDS: 114
 % OCCUPANCY: 89%
 INPATIENT DISCHARGES in FY13: 6,304
 PUBLIC PAYER MIX: 73%
 TOTAL REVENUE in FY13: \$38 million; 3% of statewide
 TAX STATUS: For-profit
 INPATIENT:OUTPATIENT REVENUE in FY13: 69%:31%
 ADJUSTED[†] COST PER INPATIENT DAY: \$524
 CHANGE in OWNERSHIP (FY09-FY13): Not Applicable

PAYER MIX

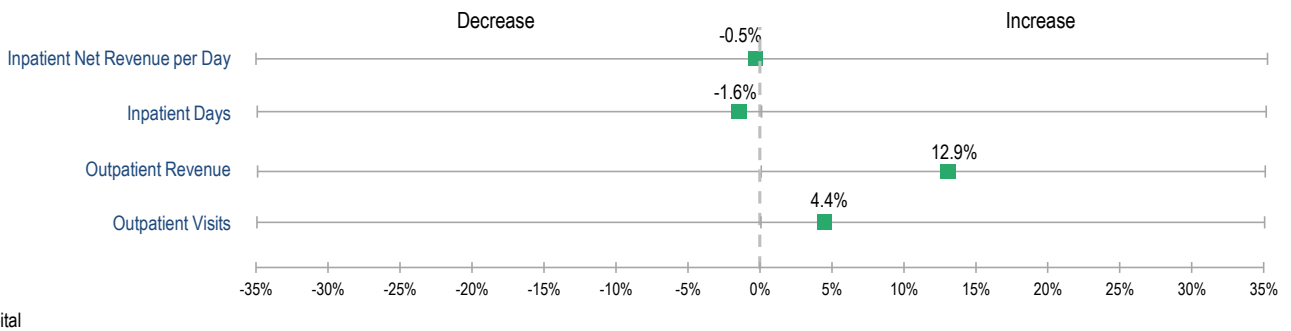
What was the hospital's overall payer mix (gross charges) in FY13, and how does this hospital compare to the average non-acute hospital's payer mix?



Percentage calculations may not sum to 100% due to rounding

GROWTH MEASURES

What were the FY12 to FY13 growth rates at this hospital for the following measures?



SERVICES

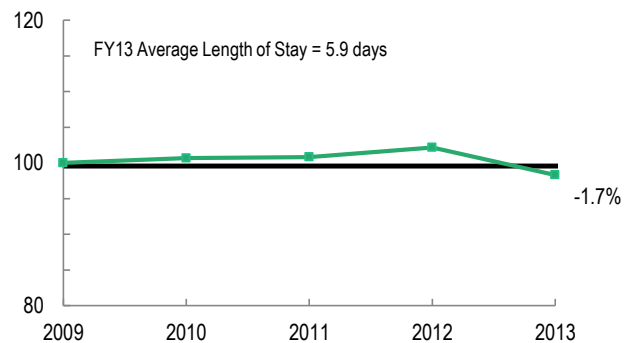
What type(s) of inpatient services, categorized by bed type, did the hospital provide in FY13?

Discharges by bed type for this hospital in FY13 were:

Psychiatric: 6,304

As a provider of specialty services, this hospital does not have a comparative group.

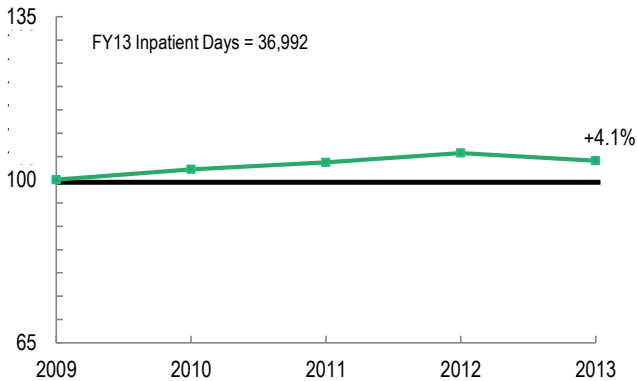
How has the hospital's average length of stay changed compared to FY09? (FY09=100)



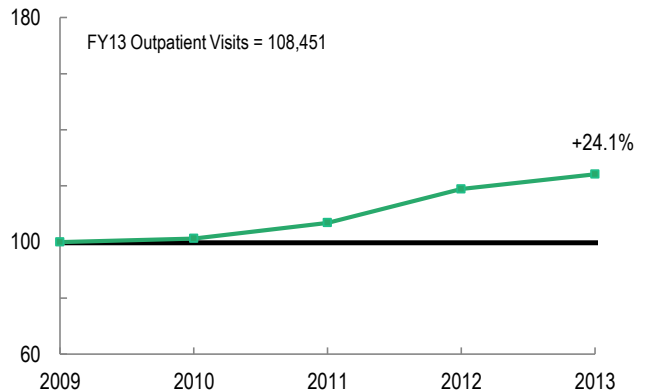
For descriptions of the metrics, please see Technical Appendix.

UTILIZATION TRENDS

How has the volume of the hospital's inpatient days changed compared to FY09? (FY09=100)

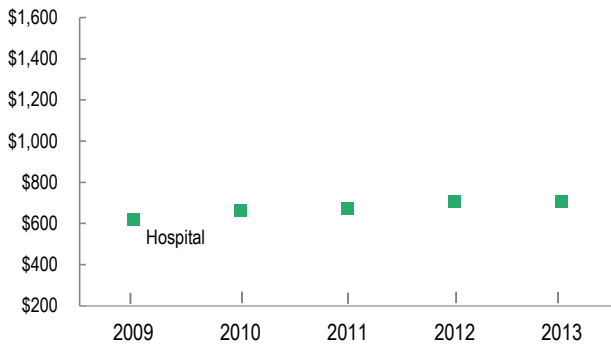


How has the volume of the hospital's outpatient visits changed compared to FY09? (FY09=100)



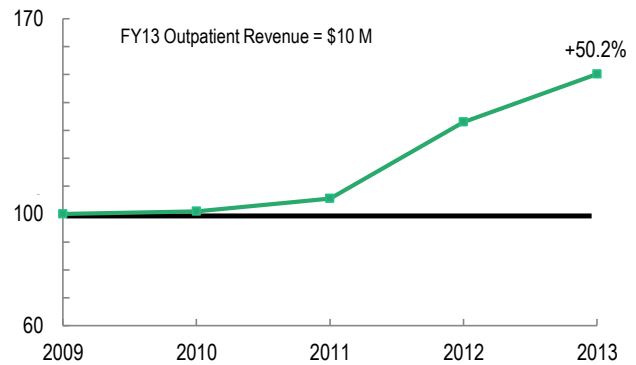
PATIENT REVENUE TRENDS

What was the hospital's net inpatient service revenue per inpatient day between FY09 and FY13?



FY13 Net Inpatient Revenue per Day = \$705 Full Cost per Day = \$540

How has the hospital's total outpatient revenue changed compared to FY09? (FY09=100)

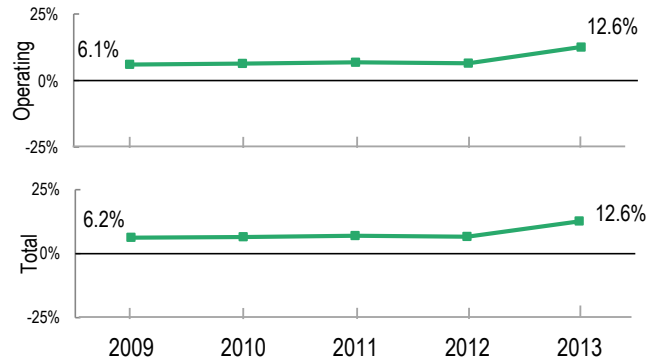


FINANCIAL PERFORMANCE

How have the hospital's total revenue and costs changed between FY09 and FY13?

Revenue, Cost & Profit/Loss (in millions)					
FY	Total Revenue	Operating Revenue	Non-Operating Revenue	Costs	Total Profit/Loss
2009	\$29	\$29	\$0	\$27	\$1.8
2010	\$31	\$31	\$0	\$29	\$2.0
2011	\$32	\$32	\$0	\$30	\$2.2
2012	\$36	\$36	\$0	\$34	\$2.4
2013	\$38	\$38	(\$0)	\$33	\$4.8

What were the hospital's operating and total margins between FY09 and FY13?



For descriptions of the metrics, please see Technical Appendix.

Non-acute hospitals in Massachusetts are typically identified as psychiatric, rehabilitation, and chronic care facilities. CHIA has defined non-acute hospitals in this publication using the Massachusetts Department of Public Health (DPH) and Department of Mental Health (DMH) license criteria.

† Costs were adjusted to exclude direct medical education costs and physician compensation.

‡ Average Hospital does not include Specialty hospitals.