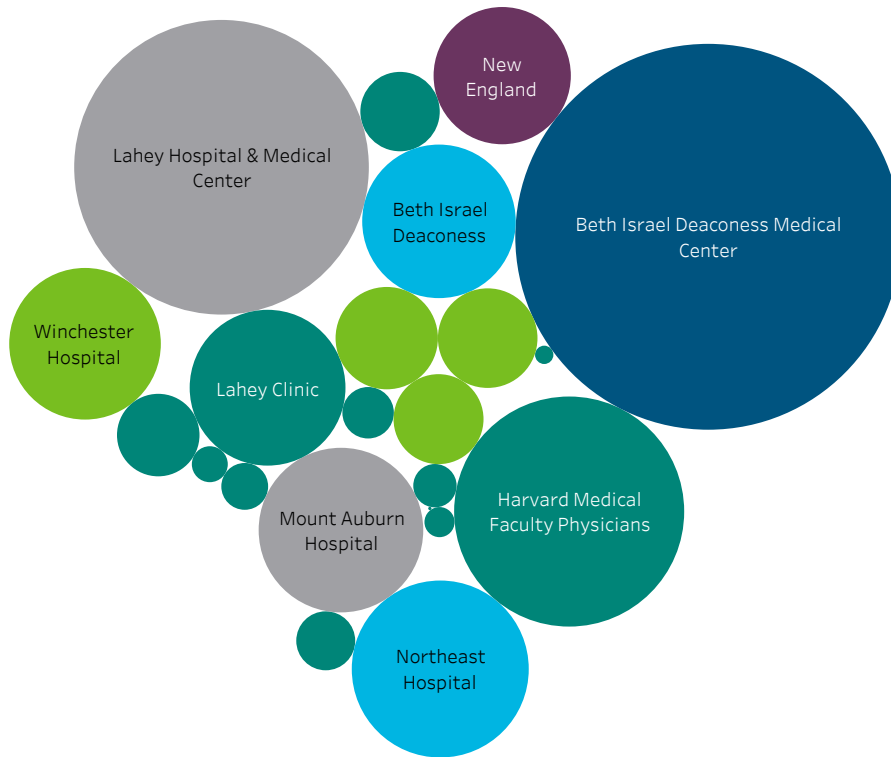


Beth Israel Lahey Health



- Academic Medical Center
- Community Hospital
- Community-High Public Payer
- Physician Organization
- Specialty Hospital
- Teaching Hospital

Images are sized based on the entity's portion of operating revenue within their health system. Image size is not comparable between systems.

		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
Hospital Health System	Beth Israel Lahey Health	\$3,638.5	\$3,065.1	\$102.6	1.2%	2.8%
Acute Hospital	Anna Jaques Hospital	\$78.7	\$21.0	\$6.5	-0.9%	7.5%
	Beth Israel Deaconess Hospital - Milton	\$74.5	\$92.3	\$4.6	5.2%	6.1%
	Beth Israel Deaconess Hospital - Needham	\$60.8	\$57.3	\$1.0	1.6%	1.7%
	Beth Israel Deaconess Hospital - Plymouth	\$177.1	\$107.3	\$11.3	6.1%	6.4%
	Beth Israel Deaconess Medical Center	\$1,118.3	\$1,070.5	\$24.6	1.2%	2.2%
	Lahey Hospital & Medical Center	\$652.1	\$127.3	\$74.7	11.4%	11.4%
	Mount Auburn Hospital	\$203.5	\$254.4	\$12.8	4.9%	6.2%
	New England Baptist Hospital	\$141.5	\$153.9	\$6.0	3.7%	4.2%
	Northeast Hospital	\$235.2	\$219.2	\$19.9	10.2%	8.6%
	Winchester Hospital	\$172.6	\$297.1	\$8.8	5.8%	5.1%
Physician Organization	Community Physicians Associates	\$2.5		(\$1.5)	-61.3%	-61.3%
	Harvard Medical Faculty Physicians	\$397.5		(\$1.4)	-1.5%	-0.3%
	Jordan Physician Associates, Inc	\$19.9		(\$4.7)	-23.5%	-23.5%
	Lahey Clinic	\$182.3		(\$40.4)	-22.2%	-22.1%
	Lahey Physician Community Org	\$14.1		(\$5.1)	-36.0%	-36.3%
	Mount Auburn Professional Services	\$47.3		(\$11.6)	-24.3%	-24.5%
	New England Baptist Medical Associates	\$6.8		(\$2.4)	-35.1%	-35.1%
	New England Baptist Physician Group	\$0.1		\$0.0		
	Northeast Medical Practice	\$16.5		(\$9.7)	-58.9%	-58.9%
	Seacoast Affiliated Group Practice	\$9.7		(\$1.8)	-19.2%	-18.1%
	The Affiliated Physicians Group	\$51.1		(\$18.2)	-35.5%	-35.5%
	Winchester Physician Associates	\$26.1		(\$2.1)	-8.0%	-8.0%

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.