

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
PATIENT DAYS													
811109 SNF PRI DAYS CERTIFIED	104	118	136	201	148	103	90	90	136	87	39	62	1314
811205 SNF M'CAID ROOM HOLD DAY	48	8	23	26	33	70	70	33	3	27	30	26	397
811209 SNF M'CAID DAYS CERTIFIED	879	943	999	918	941	916	932	1021	944	1001	625	927	11046
811300 MEDICARE DAYS	119	19	23	35	42	102	59	23	4	11	228	66	731
811509 SNF VA/HOSP DAYS CERTIFIED	124	120	124	14-	124	124	14	6	26	93	84	13	45
811609 SNF INS/CONTRACT DAYS CE	85	103	229	82	51	46	44	61	93	113	143	93	1336
811701 SNF PVT DAYS CERT	1086	1087	944	1112	1190	1176	1191	1264	1132	1097	1044	118	1168
811703 SNF M'CAID DAYS CERT	599	568	464	499	364	340	233	300	329	322	330	488	13305
811704 M'CARE A DAYS	108	116	104	97	101	10	18	34	39	41	31	28	4836
811707 SNF VA/HOSP DAYS CERT						93	97	97	100	106	92	94	201
811709 SNF OTHER DAYS CERT													1205
811900 MMC DAYS													
811901 MMC SPECIAL UNIT	55	42	51	60	97	139	55	36	151	60	29	1	1
814100 ROOM HOLD PRIVATE DAYS			3							3	6-	6	792
814600 INS/CONT ROOM HOLD DAYS		1	8					1					6
TOTAL	3207	3125	3108	3136	3091	3119	2923	3086	3047	2961	2666	2924	36393
ROUTINE REVENUE													
410119 SNF PRIVATE CERTIFIED	55856	51370	65688	97083	71484	49749	43548	43321	65601	46897	18837	29946	639380
410125 SNF M'CAID ROOM HOLD	23373	4032	11620	13230	16611	35049	33406	16107	1449	13335	14910	13017	198139
410129 SNF M'CAID CERTIFIED	425949	456429	483509	444354	455495	443420	451116	494135	456912	484427	302163	448237	5345746
410130 MEDICARE A	57477	9177	11109	16905	20286	49266	28497	11109	1932	5361	110732	32230	354081
410159 SNF VA/HOSP CERTIFIED				6762-			6762	2898	12558		6279	6279	21735
410169 SNF INSUR/CONTRACT CERTI	59892	57960	59892	57960	59892	59892	57960	57960	43470	44919	41020	45415	646232
410171 SNF PRIVATE CERTIFIED	42840	51912	115416	41328	25704	23184	22176	30744	46872	56932	72072	59472	588672
410173 SNF M'CAID CERTIFIED	547344	547848	475776	560532	600194	593138	600880	637924	571368	553756	526960	495796	6711516
410174 MEDICARE A	302554	286454	234276	252056	183890	171668	117446	151200	165816	162288	166320	245952	2439920
410177 SNF VA CERTIFIED						5040	9072	17136	19656	20664	14112	15624	101304
410179 SNF OTHER/INS CERTIFIED	54432	58464	52416	48888	50904	46872	48888	48888	50400	53424	46368	47376	607320
410415 PRIVATE ROOM HOLD			1449							1449	3024	3024	2898
410465 INS/CONTRACT ROOM HOLD		504	4032					483				483	5019
410490 MEDICARE MANAGED CARE													
410491 MEDICARE MANAGED CARE SP	27720	21168	25704	30240	48888	70056	27720	18144	76104	30240	14616	8568	399168
TOTAL ROUTINE RENT	1597037	1545318	1540887	1555814	1533348	1547334	1449471	1530049	1512138	1473712	1325086	1451419	18061613
ROUTINE REVENUE LEVEL OF													
GRAND TOTAL WITH LEVEL O	1597037	1545318	1540887	1555814	1533348	1547334	1449471	1530049	1512138	1473712	1325086	1451419	18061613
ANCILLARY REVENUE													
421130 PHYS THER M'CARE A	64266	61109	51984	64094	49574	26661	33097	47511	34294	49671	49548	35006	566815
421140 PHYS THER M'CARE B	1885	8168	7232	4243	11781	4121	7600	18129	18928	24846	11267	13619	131819
421160 PHYS THER SNF INS/CONTRA	2309	3043	1272	434	1589	1909	1909		1038-	2440	635		12593
421180 PHYS THER INS PART B		1512	655	486	2687			3490	1652	1623			12539
421190 PHYS THER MMC	5950	5010	7238	9549	8890	15543	9033	4566	19880	6828	5491	1672	99650

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
SUB-TOTAL P/T	74410	78842	68381	78806	74521	46325	52073	73696	73716	85408	66306	50932	823416
427130 SPCH THER M'CARE A	28807	36193	36690	48857	27086	17200	29762	35880	21946	31412	30082	25998	369913
427140 SPCH THER M'CARE B	2232	1775	3424	3206	4787	4157	5671	3698	4647	8705	7515	6309	56126
427160 SPCH THER SNF INS/CONTRA										435		651	435
427180 SPCH THER INS PART B	586			1088	869	586							3780
427190 SPCH THER MMC	3036	2543	4493	539	2383	2303	3264	1628	6883	1365			28437
SUB-TOTAL S/T	34661	40511	44607	53690	35125	24246	38697	41206	33476	41917	37597	32958	458691
428130 OT M'CARE A	70120	74281	64664	67003	49119	39178	39251	51984	37836	50057	44384	35491	623368
428140 OT M'CARE B	3802	2843	5528	6144	4897	7041	15035	12011	10780	20370	6147	12149	106747
428160 OT SNF INS/CONTRACT	3036	3948	1655	1087	1535		1855			1861		514	15491
428180 OT INSURANCE PART B	495	1692	1432		1660	495	2175	1737			248	1215	11149
428190 OT THER MMC	6037	7253	8386	8363	11110	16964	11553	5166	19311	8750	5280	1558	109731
SUB-TOTAL O/T	83490	90017	81665	82597	68321	63678	69869	70898	67927	81038	56059	50927	866486
SUB-TOTAL REHAB SERVICE	192561	209370	194653	215093	177967	134249	160639	185800	175119	208363	159962	134817	2148593
422110 PHARMACY SNF PRIVATE		144	147	58	129	830	2973-	1376	2356	40	1373	422	40
422120 PHARMACY SNF M'CAID	60	18670	23100	28246	22174	19836	9532	8597	6671	2110	13983	14029	6032
422130 PHARMACY M'CARE A	23718	685	231	257	549		514	11		467	116	1978	198850
422160 PHARMACY SNF INS/CONTRAC	4167	970	1303	3002	6098	6569	3084	3294	5789	4188	3291	5458	5037
422190 PHARMACY MMC													47213
423110 LAB SNF PRIVATE										101			250
423120 LAB SNF M'CAID	350	806		173	1987	395	309	321	350	95		47	4833
423130 LAB M'CARE A	4691	5674		3874	923	3055	2194	2245	1531	1418	3213	3486	32304
423160 LAB SNF INS/CONTRACT	455	558		63	61	158	617	109	78	429	35		2563
423190 LAB MMC	550	1094		188	315	653	378	54	777	225			4234
465110 ROUT SPLY SNF PRIVATE													
465120 ROUT SPLY SNF M'CAID		35	29	29	101	41	52	36	13	13			26
465130 ROUT SPLY SNF M'CARE A	22	32	156	25	126	118	122	135	40	77	34	43	539
465190 ROUT SPLY SNF INS/CONT					7				49	12	10		815
465190 ROUT SPLY SNF MMC		6				2	11		19	35			7
468120 X-RAY/EXG SNF M'CAID					374		50						80
468130 X-RAY/EXG M'CARE A	2536	1697	1680	361	1170	2716	1198	1720	903	1592	1927	3452	807
468160 X-RAY/EXG SNF INS/CONT													20952
468190 X-RAY/EXG MMC		769	753	868		394			83	201		191	475
469120 IV THER SNF M'CAID						158			906	197			3887
469130 IV THER M'CARE A													158
469190 IV THER MMC										293	11		304
TOTAL ANCILLARIES	229369	240510	222097	252237	211988	169174	175727	203698	194833	230137	184351	163923	2478044
OTHER REVENUE													
430220 CONCESSIONS & GIFT SHOP	455		200	250				127	124		172		878
430240 DONATIONS													450
430258 INTEREST INCOME - OTHER					13			21	5				39
430284 COPY SERVICES													9
430296 COVID-19 STATE STIMULUS				33304	55024	11584	33906	46436	33907	188512			402673

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
430330 COVID-19 FEDERAL STIMULU				9990-									9990-
430355 COVID-19 STATE TESTING &	11796	23592	200	12480	40980	59820		39060	16440	55412-	24660	86792	260208
TOTAL	12251	23592	200	36044	96017	71404	33915	85644	50476	133100	24832	86792	654267
GROSS REVENUE	1838657	1809420	1763184	1844095	1841353	1787912	1659113	1819391	1757447	1836949	1534269	1702134	21193924
CONTRA REVENUE													
500110 C/A SNF PRIVATE	173	209-	622	468	1367-	862-	72-	380-	960	101	580	517-	503-
500125 C/A SNF M'CAID ROOM HOLD	19528	3391	9778	11147	13968	29442	29799	13464	1209	11172	12507	10934	166339
500126 C/A SNF M'CAID ANCILLARY	432	984	177	261	2591	1424	2563-	1733	2746	2282	1789	512	12368
500129 C/A SNF M'CAID CERTIFIED	101998	204877	234686	239765	234345	209496	232672	256777	235851	248749	149941	224613	2573770
500130 C/A M'CARE A	15718-	3486	1310	940	1723-	8664-	6238-	525-	1016	2488-	27474-	13725-	69803-
500136 C/A M'CARE A ANCILLARY	194167	197656	178274	212460	150172	108763	115155	148072	103230	144747	143158	117462	1813316
500137 C/A M'CARE A RATE DIFFE				222			5						227
500140 C/A M'CARE B				8255	13193	9429	17005	21550	21503	33959	15397	19760	182796
500156 C/A SNF VA/HOSP ANCILLAR	4818	7982	9945	561-				1351	5856			3195	561-
500159 C/A SNF VA/HOSP CERTIFIE				3396-		1143-	3951	403					9814
500165 C/A SNF INS/CNT ROOM HOL		424	3391										4218
500166 C/A SNF INS/CNT ANCILLA	6028	8234	3158	1841	3741	159	4896	120	877-	5833	151	3319	36603
500169 C/A SNF INS/CNT CERT	19477	32885	33981	32885	33981	33981	32885	32852	27241	25233	20786	23013	349200
500172 C/A SNF M'CAID CERT	170716	269374	232275	293252	308246	307324	319763	343890	302824	295246	281401	271627	3866638
500173 C/A M'CARE A	81070-	78194-	73503-	69192-	54625-	60814-	39881-	44079-	53320-	41019-	39778-	68344-	703819-
500178 C/A SNF VA/HOSP CERT							4479	9297	10846	11093	8331	7633	54141
500182 C/A SNF OTHER CERT	18263	27886	29518	27687	28654	28198	27806	29410	30320	28757	27862	28255	332616
500188 C/A INS PART B	684	1835	1309	1202	3622	796	1547	2926	741	942	233	1406	17243
500190 C/A MEDICARE MANAGED CAR	477-	940	648					148			18	97	1374
500191 C/A MEDICARE MANAGED CARE	7345-	5522-	1263	5264-	7523	3673-	5166-	430-	1223	3-	1557-	813-	19764-
500196 C/A MMC ANCILLARY	19740	17644	22218	22509	28802	42428	27322	14708	53565	21588	14062	8687	293273
590400 ADMINISTRATIVE ADJUSTMEN		162	3	35-	3-	1-	112-	866-	6715-	1163	12394-	5693-	25091-
590441 PRIOR YR M'CAID SETTLE 2		27997											27997
590510 ALLOW B/D PRIVATE	40627-	16754	10106	7902	7902	4973-	1485-	7776	51865	10031	412	24911	90574
590511 B/D W/O PRIVATE	40627	4255	7463			4973	9387	126	13037	8371	9588		97827
590516 ALLOWANCE FOR B/D PRIVAT								968-					968-
590517 B/D W/O PRIVATE MEDICAID								968					968
590520 ALLOW B/D MCAID/MCARE NO	859-	80-	3506-	225-	291-	12373-	320	1891-	1022	5331-	4855-	1803-	29872-
590521 B/D W/O MCAID/MCARE NONA	859	80	2696	281	21-	12163	5815-	1078	22	5642	1449	22	24227
590522 ALLOW B/D MCAID PEND	8692	13108-	9668-	13684-	6860	18208	524-	9715	3637-	10560-	2973-	17010-	32980-
590530 ALLOW B/D MCARE ALLIWE				11106-			524				12429-		24059-
590531 B/D W/O MCARE ALLIWE				11106							12429		24059
590532 B/D GMIT DISALLOWANCE	86	531	330	3191	90	360-	273-	182-	633	593-	4683	53	8189
590560 ALLOW B/D INS/CON			408			20-		3066-		185	714-		3207-
590561 B/D W/O INS/CON			5047-	408-		20		3066		185-	714		3207
590570 ALLOW B/D OTHER			5047										5047-
590571 B/D W/O OTHER													5047
590590 ALLOW B/D MMC	987-	97	3298-	495	105	1840-	340-	5164-	500		3855-		14287-
590591 B/D W/O MMC	980		2792			1840		4600			3948		14160
TOTAL	460185	730361	686968	772406	785765	716383	765047	846479	801317	794915	602810	637594	8600230

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NET REVENUE	1378472	1079059	1076216	1071689	1055588	1071529	894066	972912	956130	1042034	931459	1064540	12593694
NURSING													
611110 NRSNG ADMIN SALARIES	30548	23368	30089	22764	24395	13578	14656	18375	23161	28175	28329	31615	289053
611120 NRSNG ADMIN BENEFITS	271	3438	3438	2501-	3438	3438	937	3438	3438	3264-	3438	3438	22947
611125 NRSNG ADMIN OTHER BENEFIT	381	146	194	184-	231	181-	35-	25	25	71	22	22	670
611130 NRSNG ADMIN P/R TAX	3149	2133	2794	2122	2185	761	1557	1684	1935	1633	2552	2860	25365
611200 NRSNG ADMIN SUPPLIES	566	178	235	715	307	267	1018	115	251	116	70	70	3838
611310 NRSNG ADMIN R & M			684	1185	295			1467	1158	429	700		5918
611320 NRSNG ADMIN CONTRACT SERV			1400	250	19385	33000	32533						86568
611324 NRSNG ADMIN OTHER SERVICE	2361	2640	2361	2361	2361	2361	2361	2361	2361	2361	2361	2316	28566
611335 NRSNG ADMIN UNIFORMS	197	181	3										381
611358 NRSNG ADMIN TRAVEL/LODGIN		1516	49		66	47	176		1298	69	1295	35	1958
611500 NRSNG ADMIN MINOR EQUIP	1900	1479		609	1901	1279	1099		1298	255			11115
611610 MDS COORDINATOR SALARIES	9030	3435	10066	7343	8689	9375	8338	10922	7459	9645	7268	9326	100896
611620 MDS COORDINATOR BENEFITS	2772	589	589	1111	589	589	5	589	589	2156	589	589	10756
611630 MDS COORDINATOR PAYROLL	758	615	829	654	678	831	666	896	684	455	618	979	8663
613113 CERT NRSNG SALARIES	337986	343701	355304	367267	350937	309796	306672	367331	385290	398895	338969	375651	4238819
613123 CERT NRSNG BENEFITS	15198	17002	17002	21620	17002	17002	20503	17002	17002	20059	17002	17002	213396
613125 CERT NRSNG OTHER BENEFITS	195	140			90	5013	150	291	943	4850-	80		2052
613133 CERT NRSNG P/R TAXES	26941	23712	27015	29463	27759	26716	26077	31181	34544	23538	32702	43355	353003
613323 CERT NRSNG CONTRACT SERVI	226540	93174	155317	131445	103684	78915	60335	3504-	13710	14755	9106	8000	891477
613335 CERT NRSNG UNIFORMS	472	350-	1378-	1928		44	687				482		1885
616110 CENT SPLY SALARIES	3621	3545	3581	3170	3170	3116							20203
616120 CENT SPLY BENEFITS	854		1208										2062
616130 CENT SPLY P/R TAXES	338	329	303	301	304	249							1824
TOTAL	664078	520971	609875	592831	567466	506196	477735	452168	493848	495498	445491	495258	6321415
ANCILLARY													
REHAB SERVICES													
621110 PT SALARIES	13188	12117	12473	13296	11254	8829	9966	12576	11137	13474	11808	10888	141006
621120 PT BENEFITS	3041	1565	1565	1817	1565	1565	8136	1565	1565	748	1565	1565	26262
621125 PT OTHER BENEFITS	45									12	12		69
621130 PT P/R TAX	1386	1091	1179	1160	1156	1038	1003	1150	985	807	1238	1366	13559
621200 PT SUPPLIES	17	38	126			324			76		404		985
621300 PT EQUIPMENT RENTAL		53											53
621324 PT OTHER SERVICES	159	159	159	1176	159	159	159	159	159	159	159	159	2916
621330 PT EDUCATION	106		266			106	106	53		53	53	53	690
621358 PT TRAVEL/LODGING	42	125								12	39		218
621364 PT HELP WANTED/RECRUIT						326	133						459
SUB-TOTAL P/T	17984	15148	15768	17449	14134	11917	19827	15503	13922	15265	15269	14031	186217
627110 ST SALARIES	4736	6268	8673	8252	4514	5572	6243	7177	6080	6061	5640	5553	74769
627120 ST BENEFITS	1749	1003	1003	1264	1003	1003	157-	1003	1003	266	1003	1003	11146
627125 ST OTHER BENEFITS	43-	21	85			36							99
627130 ST P/R TAX	555	749	805	659	498	584	562	597	515	373	658	701	7256
627324 ST OTHER SERVICES			293										586
627325 ST CONTRACTED DIAGNOSTIC											390	390	390
627358 ST TRAVEL/LODGING	50-		100						390-				50

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SUB-TOTAL S/T													
629110 OT SALARIES	6947	8041	10666	10468	6015	7195	6648	8777	7208	6700	7691	7940	94296
629120 OT BENEFITS	2348	25368	23589	23529	21334	16410	21667	25386	21378	23900	20727	18143	264889
629125 OT OTHER BENEFITS	2616	2654	2654	5662	2654	2654	819	2654	2654	2994	2654	2654	33323
629130 OT P/R TAXES	57	54	568		67	17							763
629200 OT SPLY	2273	2208	2028	1970	1944	1963	1802	2083	1900	1336	2061	2495	24063
629358 OT TRAVEL/LODGING		94				20	55		25				317
													25
SUB-TOTAL O/T	28404	30378	28839	31161	25999	21064	24343	30123	26105	28230	25442	23292	323380
SUB-TOTAL REHAB SERVIC	53335	53567	55273	59078	46148	40176	50818	54403	47235	50195	48402	45263	603893
622202 PRESCRIPTIONS M'CAID	37	95	157	108	81	520	492	133	1042	438	212	237	3552
622203 PRESCRIPTIONS M'CAID	17601	11523	14210	20656	12363	12236	2238	5387	3426	7286	8969	8682	124577
622205 PRESCRIPTIONS VA/HOSP						6							6
622206 PRESCRIPTION INS/CONT	2715	1022	875	1941	4105	4057	2166	2028	3606	3237	2104	4721	32577
622207 PRESCRIPTION OTHER	676-	1923	1188	911	522	721-	440	1050	1078	620	724	1109	8168
622320 PHARMACY CONTRACT SERVIC	1391	1458	1310	1377	1377	1364	1269	1337	1364	1806	1310	1229	16592
622324 PHARMACY OTHER SERVICES	100	100	100	100	100	100	100		200	100	100	100	1200
623200 LAB SPLY	798												798
623324 LAB OTHER SERVICES	3593	8204	2509	3477	1022	1959	1621	1586	1579	1758	2105	2248	31661
624200 OXYGEN SPLY & EQUIPMENT	2918	4220			122	1046	712	1032-	1514	1539	1539	1619	14197
625200 MED/SURG SPLY	1406	895	635	1849	995	568	1269	1554	2104	1919	1396	2173	16763
626200 EQUIP RENT/LEASE	5702	6047	5518	2416	536	2078	3785	5734	4932	4127	5016	4647	50538
628326 MED DIRECTOR CONTR SERV	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	24000
661125 OTHER BENEFITS								479-	479				
661200 SPLY								156-	108	48			
661324 OTHER SERVICES	46	340	425	75	6527	75							7488
663200 COVID-19 SUPPLIES-VALIDA	189	1003	1091	654	316	3179	145	482	1035	109	892	2535	11630
663205 COVID-19 TESTING & INFEC	4043	2073	3588	1560	13667	820-	10097	19949	37825	25775	6118	48919	172794
663310 COVID-19 SUPPLIES-TEMPOR	2249-												2249-
664200 INCONTINENT SUPPLY	5541	5377	3991	6004	3999	3726	4644	2411	5644	3523	1841	6099	52800
665200 ROUTINE SUPPLIES	9570	9264	7266	8495	8742	8989	9118	10363	11254	7735	6434	8822	106052
666200 COMP MED RENTAL & SUPPLI	2687	7082	2167	14824		2818	2906	4389	3124	2498	2575	3014	48084
667110 RT SALARIES						165							165
667125 RT OTHER BENEFITS						10							10
667130 RT P/R TAXES						14							14
667200 RT SUPPLIES								68		134	134	134	201
667324 RT OTHER SERVICES										439	439	439	440
668324 X-RAY/EKG OTHER SERVICES	1414	2546	813	173-	776	5887	657	1003	1158	491	2268	1514	18354
669200 IV THER SUPPLIES		60	47		42	97	7	252	9	234	7	6	761
669320 IV THER CONTRACT SERVICE	334	667	1213		662	167				324	486	1204	5057
669330 IV THER EDUCATION								278					278
669500 IV THER MINOR EQUIP													278
670310 TRANSPORTATION CONTR SERV	3891	1945	1945		87						640	1945	7781
670320 AMBULANCE CONTR SERV			503								2426		727
TOTAL ANCILLARIES	116386	121411	106824	125352	104189	89529	94651	112740	132120	116335	98137	148659	1366333

DIETARY

MERRIMACK VALLEY
NORTH BILLERICA
Twelve Month Total
December 31, 2022

12MONTHTOT

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
631110 DIET SALARIES	53765	50886	54151	50364	48301	51535	47827	58513	44425	49139	44510	48277	601693
631120 DIET BENEFITS	6063	4517	4517	4197	4517	4517	4671	4517	4517	2859	4517	4517	53926
631125 DIET OTHER BENEFITS		5										704	709
631130 DIET P/R TAX	5366	4475	4821	4310	4334	4362	4272	5387	4545	3257	4694	6122	55945
631200 DIET SUPPLIES	2728	6249	2428	4104	3209	2847	3316	2913	4104	3131	2674	4970	42673
631210 RAW FOOD	34042	35804	32256	35529	29389	34037	31751	28938	24130	33292	23855	27089	370112
631211 ENTERAL NUTRITION						369	369		128	50			547
631215 DIET SUPPLEMENTS	382	455	434	457	822	359	618	804	801	535	447	378	6492
631310 DIET R & M			2012	1012	1178	1454	1205			1067	717	1168	9813
631324 DIET OTHER SERVICES	1119	1173	1231	3516	1305	1911	2345	1310	643	1085	1390	93	17121
631330 DIET EDUCATION								300					300
631335 DIET UNIFORMS							344						344
631500 DIET MINOR EQUIP					535	530	475	304		370			2214
TOTAL	103465	103564	101850	103489	93590	101552	97193	102986	83293	94785	82804	93318	1161889
HOUSEKEEPING													
632110 HSKP SALARIES	23016	24510	24585	23648	26057	25882	23730	27158	24066	26553	24120	26204	299529
632120 HSKP BENEFITS	37	2094	2094	3474	2094	2094	1434	2094	2094	4426	2094	2094	26123
632125 HSKP OTHER BENEFITS		80											80
632130 HSKP P/R TAX	2309	2325	2122	2303	2097	2304	2033	2412	2615	1962	2699	3333	28514
632200 HSKP SUPPLIES	4427	3661	3746	4264	4218	2990	3097	2232	1736	2899	2403	1648	37321
632310 HSKP R & M				512		65							577
632324 HSKP OTHER SERVICES	294	224	224	370	207	450	520			207		35	2531
632335 HSKP UNIFORMS		129											129
632500 HSKP MINOR EQUIP						370							370
TOTAL	30083	33023	32771	34571	34673	34155	30814	33896	30511	35840	31523	33314	395174
LAUNDRY													
633110 LNDRY SALARIES	4832	4280	4499	2349	4944	2782	3505	5167	3365	4443	4538	5645	50349
633120 LNDRY BENEFITS	3897	127	127	450	127	127	896	127	127	986	127	127	7245
633130 LNDRY P/R TAX	487	407	387	351	439	293	378	527	351	319	547	620	5106
633200 LNDRY SUPPLIES	512	1013	687	809	959	726	705	577	496	847	233	625	8189
633220 LINEN	1071	569	824	2991	145	3000	1208	247	872	974	394		12295
633310 LNDRY R & M	829			434	531						2677		4471
633324 LNDRY OTHER SERVICES							463						463
633335 LNDRY UNIFORMS		216											216
633500 LNDRY MINOR EQUIP												403	403
TOTAL	11628	6612	6524	7384	7145	6928	7155	6645	5211	7569	8516	7420	88737
PLANT													
634110 PLANT SALARIES	7098	9698	10881	10324	7845	8502	7987	9273	6907	7482	7263	9102	102362
634120 PLANT BENEFITS	632-	989	989	1507	989	989	997	989	989	432	989	989	10216
634125 PLANT OTHER BENEFITS	18	119	172										309
634130 PLANT P/R TAX	737	857	692	824	840	668	617	716	710	538	832	970	9001
634200 PLANT SUPPLIES	2898	1778	2288	2288	1199	2525	2111	4394	1480	2504	1944	877	24844
634310 PLANT R & M	7978	16669	582	6923	5722	3415	4333	9617	2901	3975	321	678	63114
634324 PLANT OTHER SERVICES	9175	2436	4604	5257	11029	6442	2961	14193	10305	9299	8056	3565	87322
634325 PLANT TELEVISION/SATELLI	1786	3308	1786	1786	1786	1786	1786	1786	1786	1786	1813	1695	22890

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
634335 PLANT UNIFORMS						46							46
634340 PLANT UTILITIES	14972	15445	15762	19531	15650	10044	14492	16387	17183	21735	23430	19003	203634
634500 PLANT MINOR EQUIP	797		992	153	1092	1227	1306		74	351			5992
TOTAL	44827	51299	37306	48593	46152	35644	36590	57355	42335	48102	44648	36879	529730
ACTIVITIES													
635110 ACT SALARIES	31332	19890	20111	19087	18652	19557	24487	27271	21670	20634	15868	22900	261459
635120 ACT BENEFITS	1233	2801	2801	3267	2801	2801	2278	2801	2801	1306	2801	2801	27880
635125 ACT OTHER BENEFITS	133						650	118	713			12	913
635130 ACT P/R TAX	2970	1732	1882	1842	1811	1863	2204	2467	2416	1344	1795	2589	24915
635200 ACT SUPPLIES	243	407	178	125	125	158	421	232	11	1062		205	3042
635320 ACT CONTRACT SERVICES-ST						275		275					
635324 ACT OTHER SERVICES	623	450	836	298	850	579	404	154	279	590	141	154	5358
TOTAL	36534	25280	25808	24494	24239	24683	30444	33318	27177	22324	20605	28661	323567
SOCIAL SERVICES													
636110 SOCIAL SERV SALARIES			308			971	2798	6331	5829	6023	5440	6023	33107
636120 SOCIAL SERV BENEFITS		713	713	1426	713	713	794	506	713	392	713	713	1666
636130 SOCIAL SERV P/R TAX	1426		26			78	356		492	356	560	662	2984
636200 SOCIAL SERV SUPPLIES		2											2
636320 SOCIAL SERV CONTRACT SER	18043	7710	4960	8000	6300	5580	4500	5040	2760	2470	2050	2500	69913
TOTAL	16617	8425	5339	6574	7013	7342	6860	12590	9794	8457	8763	9898	107672
MEDICAL RECORDS													
637110 MED REC SALARIES	9471	7358	10040	9958	10153	10314	11007	11230	9264	9303	9219	10410	117727
637120 MED REC BENEFITS	1881	1206	1206	1524	1206	1206	1348	1206	1206	814	1206	1206	15215
637130 MED REC P/R TAX	926	781	879	812	895	865	818	1027	976	569	960	1202	10710
637200 MED REC SUPPLIES	49	200	38	9		344		145	27				812
TOTAL	12327	9545	12163	12303	12254	12729	13173	13608	11473	10686	11385	12818	144464
COMMUNICATIONS/MARKETING													
639110 BUS DEV SALARIES	8174	9648	11295	8369	7545	10081	6793	6987	6756	7926	4350	7376	95300
639120 BUS DEV BENEFITS	2471	594	594	3288	594	594	458	594	594	367	594	594	11336
639125 BUS DEV OTHER BENEFITS	124	64	327	64	89	426	71		144	165	4	88	1062
639130 BUS DEV P/R TAXES	858	1038	1013	981	804	1027	572	543	630	552	465	751	9234
639200 BUS DEV SUPPLIES	406	102	283		73		90			21			975
639240 BUS DEV POSTAGE & MAILIN											15		15
639321 BUS DEV MEDIA ADVERTISIN		628					75			184			259
639322 BUS DEV PROMOTIONAL PUBL	263												891
639323 BUS DEV PROMO ITEMS												189	189
639324 BUS DEV OTHER COSTS		368	1475	1500		18		12					423
639326 BUS DEV INFORM PUBLICATI		419											419
639327 BUS DEV PATIENT & COMM B													43
639329 BUS DEV PRINT ADVERTISIN	155	551		253	545	876	126	545	126	126	892		4195
639330 BUS DEV EDUCATION		170											170
639350 BUS DEV COMPLIMENTARY ME	66												66
639351 BUS DEV SPECIAL EVENTS	1905	1403	917	163	729	332	481	2068	2181		265	569	11013

12MONTHTOT

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
TOTAL	14174	14857	12954	14490	10379	13354	8709	10749	10431	9341	6585	9567	135590
ADMINISTRATIVE													
641110 ADMIN SALARIES	17936	20551	27382	24643	27848	30439	20063	17326	18620	23602	17896	23399	269705
641111 ADMIN COMP	7756	7756	7756	7756	7237	7272	6046	11814	11814	11814	11814	12030	110865
641120 ADMIN BENEFITS	3017	2224	2224	161	2224	2224	381-	2224	2224	267	2224	2224	20856
641125 ADMIN OTHER BENEFITS	42	358	206	206	434	394	199	127	502	301	135	171	2869
641130 ADMIN P/R TAX	1622	1791	2456	2020	2497	2709	1669	1624	1687	1486	1902	2560	24023
641200 ADMIN SUPPLIES	742	637	1080	1805	900	1399	1791	1111	1119	1181	986	1560	14311
641201 ADMIN POSTAGE & MAILING	178	646	64	318	43	357	114	483	76	544	345	100	3268
641310 ADMIN R & M	1503					150-	775	150					2278
641320 ADMIN CONTRACT SERVICES-						312							312
641321 NOTC (TAX CREDIT)						3947							62071
641324 ADMIN OTHER SERVICES	11274	3475	6178	1465	8231	3947	7337	2049	2931	6198	5437	3549	21
641335 ADMIN UNIFORMS			21										5108
641500 ADMIN MINOR EQUIP	351		2691			438	458		351	451	368		
TOTAL	44421	37438	50058	38168	49414	49341	38071	36908	39324	45844	41107	45593	515687
GENERAL													
642350 ASSOCIATE FIRST AID		504	336	3214	268				252	252			4826
642351 WORKERS COMP	7728	7728	7728	7728	7728	7728	7728	7728	7728	7659	2090	13228	92529
642352 GROUP INSURANCE	26309	33470	27348	28664	36044	26845	23034	33878	32806	25569	40577	33460	368004
642354 DUES & SUBSCRIPTIONS	971	1023	1652	1761	1613	1224	1049	2260	5952	1309	1043	1929	21786
642355 PERMITS & LICENSES	25		100		100		150	180		100		350	905
642357 AUTO							70					12	82
642358 TRAVEL/LODGING	1320	267	321	58-	124	180		36	2	175	10	38	2415
642359 TELEPHONE	3439	2281	2588	2748	2291	2487	2244	2463	2214	2482	2468	1643	29348
642360 BUSINESS MEALS		401	137								251	103	892
642363 ASSOCIATE RECRUITMENT -	32943	8114	2839	8426	12978	13652	11055	6649	997	3341	28976	587	130557
642364 ASSOCIATE RECRUITMENT-OT	1626	2761	4428	3383	2595	5585	3100	1393	1560	2388	26	77	28922
642366 VOLUNTEER SERVICE					51								51
642369 PROVIDER TAX	56634	56679	59337	58673	60574	59016	59016	64492	60964	58810	47630	53884	695709
642370 LEGAL	6627	5768	5191	4998	2335	1951	6047	6567	7508	5970	10979	7711	71652
642371 ACCOUNTING	1295	345	345	345	345	345	345	345	435	315	315	884	5659
642700 SERVICE CHARGES	194	80-	481	345	26	345		502	293	497	358	545	2816
642701 PROPERTY INSURANCE	2481	2481	2481	2481	2481	2481	2481	2481	2481	2481	2559	2402	29771
642702 GEN'L LIABILITY INS	11192	11192	11192	11192	11192	11016	11222	11222	11222	11222	10002	12442	134308
642703 AUTO INSURANCE		1574											1574
642704 INSURANCE - OTHER								900		40			940
642705 CONVENIENCE FEES	409	383	395	388	1	369	1-	406	326	338	335	319	3668
642708 TAIL/EXCESS LIABILITY	23436-												23436-
642751 REAL ESTATE TAXES	6890	6890	6890	6890	6890	6890	6625	6625	6625	6625	6093	4493	78426
642752 PERSONAL PROPERTY TAXES	1104	1104	842	1104	1104	1104	1104	1104	1105	1104	1016	1193	12988
642755 SALES & USE TAXES	309	649	346	133	901	880	101	517	427	883	311	885	6342
642800 CLAIMS FOR LOSS/SETTLEMENT		446				1289	1217	730	4531	669	26	4466-	4442
TOTAL	138060	143980	134877	142070	149641	143042	136587	150478	147428	132229	155065	131719	1705176
652200 CONC/GIFT SHOP SUPPLIES								59					

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
TOTAL				59-				59					
TOTAL OPERATING EXPENS	1232600	1076405	1136349	1150260	1106155	1024495	977982	1023500	1032945	1027010	954629	1053104	12795434
OPERATING MARGIN	145871	2653	60131-	78569-	50573-	47035	83915-	50585-	76811-	15027	23168-	11433	201733-
OPERATING MARGIN %	10.58 %	0.25 %	5.59-%	7.33-%	4.79-%	4.39 %	9.39-%	5.20-%	8.03-%	1.44 %	2.49-%	1.07 %	1.60-%
PROPERTY & FINANCIAL													
710413 DEPRECIATION EQUIPMENT	3751	3686	3964	3598	3598	4380	3155	3155	3155	4707	3155	3155	43459
710419 DEPRECIATION OTHER	6865	7236	7272	7218	7218	7552	7149	7149	7149	7436	7149	7149	86542
710611 RENT BUILDING	632	753	1238			1117	1117	576	1457	1457	576	466	6815
710613 RENT EQUIPMENT	456	141	702	1153	3948	1439	86-	566-	1359	258	132	1085	10021
710621 LEASE BUILDING	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	122484
710631 VARIABLE & ADDITIONAL LE			394		1595	1524		378				510	4401
TOTAL	21911	22023	23777	22176	26566	25102	21542	20521	22248	24065	21219	22572	273722
NONALLOWABLE													
720310 PENALTIES	5161								8096-	8096			5161
TOTAL	5161								8096-	8096			5161
TOTAL NON-OPERATING EX	27072	22023	23777	22176	26566	25102	21542	20521	14152	32161	21219	22572	278883
TOTAL ALL EXPENSES	1259672	1098428	1160126	1172436	1132721	1049597	999524	1044021	1047097	1059171	975848	1075676	13074317
PRE TAX PROFIT	118800	19369-	83910-	100747-	77133-	21932	105458-	71109-	90967-	17137-	44389-	11136-	480623-
Info Only NO UPL \$													
OPERATING MARGIN	0.00 %	84.90 %	1917.44-%	2519.04-%	1638.79-%	1588.48 %	3147.60-%	139.00-%	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
OPERATING MARGIN %	10.58	0.25	5.59-	7.33-	4.79-	4.39	9.39-	5.20-	8.03-	1.44	2.49-	1.07	1.60-

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE
CASH				
OPERATING CASH LOCAL - CAP		1,000.00	1,000.00	
PAYROLL CASH	4,864.84	4,969.50	15.98	4,953.52
PAYROLL CLEARING	4,251.59-	100.00-	17.49-	82.51-
PETTY CASH		1,000.00	1,000.00	
PETTY CASH		450.00	450.00	
TOTAL CASH	613.25	7,319.50	2,448.49	4,871.01
ACCOUNTS & NOTES RECEIVABLE				
PATIENT RECEIVABLES				
A/R REFUND CLEARING	7,353.17	14,577.39	7,255.73-	21,833.12
A/R SUSPENSE CLEARING		826.00-		826.00-
A/R PRIVATE	24,760.77-	148,407.85	137,861.78	10,546.07
A/R SNF M'CAID	46,431.37-	449,855.57	496,409.09	46,553.52-
A/R SNF M'CAID PENDING	36,551.05	109,375.76	248,059.50	138,683.74-
A/R M'CARE A	58,871.16	425,683.17	198,276.39	227,406.78
A/R M'CARE A COINS M'CAID	1,167.00-	17,894.00	58,989.00	41,095.00-
A/R M'CARE A COINS OTHER	2,970.50	99,268.50	107,256.82	7,988.32-
A/R M'CARE B	2,416.71-	3,073.49	13,984.73	10,911.24-
A/R M'CARE B COINS	1,442.00-	2,570.92-	7,923.79	10,494.71-
A/R VA/HOSP		123.37-	21,121.74	21,245.11-
A/R SNF INS/CONTRACT	33,023.99	165,976.47	71,511.86	94,464.61
A/R SNF INS/CONTRACT CLEARING	1,945.00-	826.00		826.00
A/R SNF INSUR PART B		742.00		176.21-
A/R MMC	8,521.42-	73,815.62	918.21	33,435.65
A/R MMC COINS MEDICAL			40,379.97	3,340.00-
A/R MMC COINS OTHER	2,413.13	3,729.13	5,317.67	1,588.54-
A/R MMC PART B	732.65-	1,328.22	637.13	691.09
A/R MMC PART B COINS	285.85-			
DEFERRED REVENUE	17,595.90-	70,194.05-	58,574.02-	11,620.03-
TOTAL PATIENT RECEIVABLES	35,884.33	1,440,838.83	1,346,157.93	94,680.90
ALLOWANCE FOR BAD DEBTS				
A/R PRIVATE B/D ALLOW-GOV'T DI	86.00-	2,879.00-	3,110.00-	231.00
A/R PRIVATE <90 DAYS B/D ALLOW	173.15-	1,053.74-	1,556.68-	502.94
A/R PRIVATE >90 DAYS B/D ALLOW	42,466.91	140,564.37-	97,601.32-	42,963.05-
A/R SNF M'CAID PENDING B/D ALL	8,691.84-	26,009.56-	58,988.55-	32,978.99
A/R M'CARE B COINS B/D ALLOW	193.00-	298.00-	5,645.00-	5,645.00
A/R MMC COINS OTHER B/D ALLOW	200.00		425.00-	127.00
A/R MMC PART B COINS B/D ALLOW				
TOTAL ALLOW FOR BAD DEBTS	33,522.92	170,804.67-	167,326.55-	3,478.12-
NET PATIENT A/R	69,407.25	1,270,034.16	1,178,831.38	91,202.78
OTHER ACCOUNTS RECEIVABLE				
M'CAID COST SETTLE 2021		27,996.59-	46,236.58	27,996.59-
M'CAID A BAD DEBT 2022				46,236.58-

MERRIMACK VALLEY
NORTH BILLERICA
Comparative Balance Sheet
December 31, 2022

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
M'CARE A BAD DEBT 2023				
A/R	6,500.51	7,332.22		7,332.22
A/R	40,479.00	6,500.51		6,500.51
A/R		40,479.00		40,479.00
A/R LOCA FACILITY	60.20-	12,877.95	2,045,303.53	2,045,303.53-
			16,033.38	3,155.43-
TOTAL OTHER A/R	46,919.31	39,193.09	2,107,573.49	2,068,380.40-
NOTES RECEIVABLE				
TOTAL A/R & N/R	116,326.56	1,309,227.25	3,286,404.87	1,977,177.62-
SUPPLIES & OTHER CURRENT				
PREPAID LEADER CARE LIABILITY	805.61-			
PREPAID PROP INSUR	2,480.79-			
PREPAID TAXES	6,890.31-			
PREPAID TAXES	1,104.49-			
PREPAID DUES	757.48-			
PREPAID DUES	213.75-			
PREPAID OTHER	288.30-			
PREPAID OTHER	45,420.85	45,420.85	51,933.73	45,420.85
PREPAID LAWSONC	864.90	3,382.72		48,551.01-
TOTAL SUPPLIES/OTHER CURRENT	33,745.02	48,803.57	51,933.73	3,130.16-
TOTAL CURRENT ASSETS	150,684.83	1,365,350.32	3,340,787.09	1,975,436.77-
LAND & IMPROVEMENTS				
BUILDING & IMPROVEMENTS				
LEASEHOLD IMPROVEMENTS	122,700.56	2,389,079.91	2,264,236.35	124,843.56
TOTAL BLDGS & IMPROVEMENTS	122,700.56	2,389,079.91	2,264,236.35	124,843.56
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE	77,469.35-	861,795.84	817,960.30	43,835.54
TRANSPORTATION EQUIPMENT		49,865.31	49,865.31	
TOTAL EQUIP, FURN & FIXTURES	77,469.35-	911,661.15	867,825.61	43,835.54
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR EQUIP/FURNIT	2,870.41-	672,815.04-	645,077.59-	27,737.45-
ACCUM DEPR L/I	6,864.84-	1,614,262.38-	1,527,722.63-	86,539.75-
ACCUM DEPR TRANS EQUIP		49,865.31-	49,865.31-	
TOTAL ACCUMULATED DEPR	9,735.25-	2,336,942.73-	2,222,665.53-	114,277.20-
NET PROPERTY & EQUIPMENT	35,495.96	963,798.33	909,396.43	54,401.90

MERRIMACK VALLEY
NORTH BILLERICA
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE--
OTHER LONG-TERM ASSETS				
RESIDENT TRUST FUNDS	2,596.09-	50,036.30	57,236.67	7,200.37-
DEPOSITS			1,521.94	1,521.94-
RIGHT-OF-USE ASSET-OPERATING L	5,024.24-	1,145,225.53		1,145,225.53
TOTAL OTHER ASSETS	7,620.33-	1,195,261.83	58,758.61	1,136,503.22
LONG-TERM A/R				
INSURANCE RECOVERIES RECEIVABL	7,192.83	106,935.88	99,743.05	7,192.83
TOTAL LONG-TERM A/R	7,192.83	106,935.88	99,743.05	7,192.83
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
NET OTHER ASSETS	427.50-	1,302,197.71	158,501.66	1,143,696.05
INTERCOMPANY				
LCCA DUE TO/FROM - OWNED	54,087.58	4,606,676.61	3,712,983.49	893,693.12
TOTAL INTERCOMPANY	54,087.58	4,606,676.61	3,712,983.49	893,693.12
TOTAL ASSETS	239,840.87	8,238,022.97	8,121,668.67	116,354.30

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCOUNTS PAYABLE				
TRADE ACCOUNTS PAYABLE	58,545.08-	262,201.02	261,993.16	207.86
A/P MONTH END ACCRUAL	228,454.98	228,335.01	269,464.28	41,129.27-
TOTAL ACCOUNTS PAYABLE	169,909.90	490,536.03	531,457.44	40,921.41-
ACCRUED SALARIES				
FEDERAL INCOME TAX W/H	74.72	16,926.07		16,926.07
FEDERAL UNEMPLOY TAX PAY	819.60	883.63	42.09	841.54
FICA TAX W/H	1,283.60	11,266.26		11,266.26
FICA EMPLOYERS PORTION	3,427.68-	11,266.25	8,880.14	2,386.11
STATE INCOME TAX W/H	76.92-	6,645.11		6,645.11
STATE UNEMPLOY TAX PAY	2,781.65	2,130.71	242.74	1,887.97
STATE FAM/MED LEAVE INS W/H	35.99	478.25		478.25
STATE FAM/MED LEAVE INS ER POR	209.62-	469.07	432.64	36.43
401K W/H	1,000.14-	6,725.74	6,114.35	611.39
HSA WITHHOLDING	10.96-	435.20	130.38	304.82
ACCRUED SALARIES	65,345.18-	107,591.42	104,413.12	3,178.30
ACCRUED VACATION & SICK	6,330.22-	123,225.85	101,516.80	21,709.05
TOTAL ACCRUED EXPENSES	71,405.16-	288,043.56	221,772.26	66,271.30
ACCURED OTHER EXPENSES				
ACCURED AUDIT FEES	3,795.00-			
MISC ACCURED	8,747.92-	4,975.08	5,322.24	347.16-
MISC ACCURED			8,096.40	8,096.40-
DEFERRED REVENUE-MCR ACCELERAT	56,633.52	173,291.24	182,913.44	9,622.20-
GARNISHMENTS		200.00	552,148.75	552,148.75-
OPERATING LEASE LIABILITY-CURR	286.28	63,280.94		200.00
TOTAL ACCRUED OTHER EXPENSES	44,376.88	241,747.26	748,480.83	63,280.94
INCOME TAXES				
TOTAL ACCRUED EXPENSES	27,028.28-	529,790.82	970,253.09	440,462.27-
NOTES PAYABLE				
GRNT MATURITIES OF L/T DEBT				
TOTAL CURRENT LIABILITIES	142,881.62	1,020,326.85	1,501,710.53	481,383.68-
LONG TERM DEBT				
DEFERRED INCOME TAXES & OTHER				
UNCLAIMED PROPERTY 1998+				
RESIDENT TRUST FUND	2,309.13	22,390.83	2,548.34	19,842.49
MRF : ACCRUED TAIL/EXCESS LIABI	2,596.09-	50,036.30	57,236.67	7,200.37-
OPERATING LEASE LIABILITY-NONC	23,436.00-	143,535.00	166,971.00	23,436.00-
ACCURED LIABILITY RISKS	5,310.52-	1,081,944.59		1,081,944.59
	7,192.83	106,935.88	99,743.05	7,192.83
TOTAL DEF TAXES & OTHER	21,840.65-	1,404,842.60	326,499.06	1,078,343.54

MERRIMACK VALLEY
NORTH BILLERICA
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE--
PRTR'S CAP/STCKHLDRS EQUITY		6,293,459.08	6,293,459.08	
EARNED CAPITAL/RET'D EARNINGS		480,605.56-		480,605.56-
Y-T-D NET INCOME (LOSS)	118,799.90			
TOTAL PRTRR/CAP/RET EARNINGS	118,799.90	5,812,853.52	6,293,459.08	480,605.56-
TOTAL LIABILITIES & EQUITY	239,840.87	8,238,022.97	8,121,668.67	116,354.30

12MONTH

Twelve Month Total
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12 Month
TOTAL

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	TOTAL
ROUTINE REVENUE LEVEL OF													
OTHER REVENUE													
430290 MISCELLANEOUS	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	10207	122484
430295 MISCELLANEOUS			394	520	1469	1130		19874	20252			510	4401
TOTAL	10207	10207	10601	10727	11676	11337	10207	9667	30459	10207	10207	10717	126885
GROSS REVENUE	10207	10207	10601	10727	11676	11337	10207	9667	30459	10207	10207	10717	126885
NET REVENUE	10207	10207	10601	10727	11676	11337	10207	9667	30459	10207	10207	10717	126885
GENERAL													
642370 LEGAL					520								652
642371 ACCOUNTING					775	1130						132	1905
642752 PERSONAL PROPERTY TAXES			394		394			378				378	1544
642753 EXCISE/FRANCHISE TAXES					300								300
TOTAL			394		1989	1130		378				510	4401
TOTAL OPERATING EXPENS			394		1989	1130		378				510	4401
OPERATING MARGIN	10207	10207	10207	10727	9687	10207	10207	10045	30459	10207	10207	10207	122484
OPERATING MARGIN %	100.00 %	100.00 %	96.29 %	100.00 %	82.97 %	90.03 %	100.00 %	103.91	100.00 %	100.00 %	100.00 %	95.24 %	96.53 %
PROPERTY & FINANCIAL													
710411 DEPRECIATION BUILDING	12435	12435	12435	12435	12435	12435	12435	12435	12435	12435	12435	12435	149220
710417 DEPRECIATION LAND IMPROV	669	669	669	669	669	669	669	669	669	669	669	669	8028
TOTAL	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	157248
TOTAL NON-OPERATING EX	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	13104	157248
TOTAL ALL EXPENSES	13104	13104	13498	13104	15093	14234	13104	13482	13104	13104	13104	13614	161649
PRE TAX PROFIT	2897	2897	2897	2377	3417	2897	2897	23149	17355	2897	2897	2897	34764
Info Only NO UPT \$													
OPERATING MARGIN %	100.00 %	100.00 %	96.29 %	100.00 %	82.97 %	90.03 %	100.00 %	103.91	100.00 %	100.00 %	100.00 %	95.24 %	96.53 %

Comparative Balance Sheet
December 31, 2022

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
CASH				
ACCOUNTS & NOTES RECEIVABLE				
PATIENT RECEIVABLES				
ALLOWANCE FOR BAD DEBTS				
OTHER ACCOUNTS RECEIVABLE				
NOTES RECEIVABLE				
SUPPLIES & OTHER CURRENT				
LAND & IMPROVEMENTS				
LAND		730,010.41	730,010.41	
LAND IMPROVEMENTS		428,910.53	428,910.53	
TOTAL LAND & IMPROVEMENTS		1,158,920.94	1,158,920.94	
BUILDING & IMPROVEMENTS				
BUILDINGS		3,730,626.50	3,730,626.50	
TOTAL BLDGS & IMPROVEMENTS		3,730,626.50	3,730,626.50	
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE		188,430.75	188,430.75	
TOTAL EQUIP, FURN & FIXTURES		188,430.75	188,430.75	
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR LAND IMPROVE	669.31-	376,034.98-	368,003.26-	8,031.72-
ACCUM DEPR BUILDINGS	12,435.40-	2,748,228.19-	2,599,003.13-	149,225.06-
ACCUM DEPR EQUIP/FURNIT		188,430.75-	188,430.75-	
TOTAL ACCUMULATED DEPR	13,104.71-	3,312,693.92-	3,155,437.14-	157,256.78-
NET PROPERTY & EQUIPMENT	13,104.71-	1,765,284.27	1,922,541.05	157,256.78-
OTHER LONG-TERM ASSETS				
LONG-TERM A/R				
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
INTERCOMPANY				
TOTAL ASSETS	13,104.71-	1,765,284.27	1,922,541.05	157,256.78-

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE
ACCOUNTS PAYABLE				
ACCURED SALARIES				
ACCURED OTHER EXPENSES				
INCOME TAXES				
NOTES PAYABLE				
CRNT MATURITIES OF L/T DEBT				
LONG TERM DEBT				
DEFERRED INCOME TAXES & OTHER				
LCM DUE TO/FROM - MANAGED	108,793.35	11,125.85-	7,646.05-	3,479.80-
TOTAL DEF TAXES & OTHER	108,793.35	11,125.85-	7,646.05-	3,479.80-
PRTRN'S CAP/STCKHLDRS EQUITY				
CONT CAPITAL-F.L. PRESTON		4,889,399.51	4,889,399.51	
WITHDRAWALS-F.L. PRESTON	117,810.00-	1,163,496.44-	1,045,686.44-	117,810.00-
WITHDRAWALS-DICI II	1,190.00-	4,892.57-	3,702.57-	1,190.00-
EARNED CAPITAL/RET'D EARNINGS		1,909,823.40-	1,909,823.40-	
Y-T-D NET INCOME (LOSS)	2,898.06-	34,776.98-		34,776.98-
TOTAL PRTRN/CAP/RET EARNINGS	121,898.06-	1,776,410.12	1,930,187.10	153,776.98-
TOTAL LIABILITIES & EQUITY	13,104.71-	1,765,284.27	1,922,541.05	157,256.78-