

| DESCRIPTION | December | November | October | September | August | July | June | May | April | March | February | January | 12 Month TOTAL |
|-----------------------------------|----------|----------|---------|-----------|---------|---------|---------|---------|---------|---------|----------|---------|-------------------|
| PATIENT DAYS | | | | | | | | | | | | | |
| 811109 SNF PRI DAYS CERTIFIED | 418 | 435 | 405 | 367 | 387 | 405 | 385 | 511 | 491 | 502 | 489 | 466 | 5261 |
| 811205 SNF M'CAID ROOM HOLD DAY | 28 | 39 | 45 | 41 | 23 | 25 | 44 | 25 | 19 | 46 | 11 | 13 | 359 |
| 811209 SNF M'CAID DAYS CERTIFIED | 2533 | 2433 | 2526 | 2588 | 2682 | 2575 | 2476 | 2313 | 2401 | 2411 | 2110 | 2398 | 29446 |
| 811300 MEDICARE DAYS | 706 | 616 | 644 | 652 | 526 | 537 | 543 | 807 | 624 | 599 | 499 | 590 | 7343 |
| 811509 SNF VA/HOSP DAYS CERTIFIED | 63 | 60 | 97 | 73 | 85 | 62 | 67 | 62 | 32 | 34 | 38 | 35 | 708 |
| 811609 SNF INS/CONTRACT DAYS CE | 281 | 255 | 287 | 336 | 354 | 356 | 345 | 385 | 458 | 445 | 393 | 451 | 4346 |
| 811900 MMC DAYS | 354 | 250 | 231 | 133 | 241 | 285 | 249 | 191 | 199 | 288 | 211 | 197 | 2829 |
| 814100 ROOM HOLD PRIVATE DAYS | 7 | 25 | 23 | | 4 | 4 | 3 | 8 | | | | 2 | 93 |
| 814600 INS/CONT ROOM HOLD DAYS | 13 | 13 | 17 | 1 | 17 | 25 | 6 | 34 | 10 | 8 | 3 | | 147 |
| TOTAL | 4403 | 4126 | 4275 | 4191 | 4319 | 4274 | 4118 | 4336 | 4238 | 4333 | 3767 | 4152 | 50532 |
| ROUTINE REVENUE | | | | | | | | | | | | | |
| 410119 SNF PRIVATE CERTIFIED | 175150 | 183679 | 171063 | 153882 | 166664 | 175213 | 165416 | 214887 | 207915 | 211318 | 203639 | 194425 | 2223251 |
| 410125 SNF M'CAID ROOM HOLD | 11952 | 16660 | 20916 | 17430 | 9711 | 11405 | 18420 | 10661 | 8832 | 20992 | 4851 | 6072 | 157902 |
| 410129 SNF M'CAID CERTIFIED | 1053094 | 1020727 | 1063504 | 1090738 | 1127920 | 1079141 | 1038584 | 973081 | 1012491 | 1012932 | 888070 | 1009881 | 12370163 |
| 410130 MEDICARE A | 328642 | 281756 | 298979 | 308971 | 250328 | 251593 | 252930 | 377502 | 289462 | 277657 | 237145 | 280697 | 3436562 |
| 410159 SNF VA/HOSP CERTIFIED | 26145 | 24900 | 40315 | 30295 | 35275 | 25730 | 28399 | 26327 | 13280 | 14110 | 15810 | 14525 | 295111 |
| 410169 SNF INSUR/CONTRACT CERTI | 119968 | 110618 | 122181 | 143638 | 150873 | 150269 | 145767 | 163217 | 193907 | 188781 | 166809 | 192184 | 1848212 |
| 410415 PRIVATE ROOM HOLD | 3486 | 11288 | 9545 | | 1660 | 1660 | 1245 | 3220 | 1660 | | 5495 | 830 | 40189 |
| 410465 INS/CONTRACT ROOM HOLD | 6474 | 5976 | 8151 | 514 | 7719 | 11205 | 2490 | 15604 | 4980 | 3984 | 1245 | 68342 | 68342 |
| 410490 MEDICARE MANAGED CARE | 171310 | 122061 | 116471 | 69103 | 120647 | 144085 | 127481 | 92462 | 99102 | 141589 | 104306 | 97691 | 1406308 |
| TOTAL ROUTINE RENT | 1896221 | 1777665 | 1852025 | 1814571 | 1870797 | 1850301 | 1780732 | 1877061 | 1831629 | 1871363 | 1627370 | 1796305 | 21846040 |
| ROUTINE REVENUE LEVEL OF | | | | | | | | | | | | | |
| GRAND TOTAL WITH LEVEL O | 1896221 | 1777665 | 1852025 | 1814571 | 1870797 | 1850301 | 1780732 | 1877061 | 1831629 | 1871363 | 1627370 | 1796305 | 21846040 |
| ANCILLARY REVENUE | | | | | | | | | | | | | |
| 421120 PHYS THER SNF M'CAID | 92194 | 76808 | 78796 | 90198 | 83548 | 64118 | 70795 | 106926 | 1033 | 90095 | 76677 | 536 | 1569 |
| 421130 PHYS THER M'CARE A | 8008 | 23898 | 16504 | 13105 | 4203 | 4560 | 19099 | 17138 | 10883 | 11042 | 7887 | 79820 | 1000706 |
| 421140 PHYS THER M'CARE B | 768 | 5749 | 3335 | | | 4597 | 3367 | | 1285 | 5985 | 8412 | 10995 | 147322 |
| 421160 PHYS THER SNF INS/CONTRA | 12033 | 16686 | 14173 | 20913 | 14268 | 11588 | 8344 | 18995 | 19503 | 40872 | 25226 | 8655 | 42153 |
| 421180 PHYS THER INS PART B | 72447 | 55425 | 52821 | 29033 | 48055 | 60241 | 54149 | 36228 | 46741 | 59638 | 47104 | 38070 | 230159 |
| 421190 PHYS THER MMC | | | | | | | | | | | | | 599952 |
| SUB-TOTAL P/T | 185450 | 178566 | 165629 | 153249 | 150074 | 145104 | 155754 | 179287 | 170176 | 207632 | 165306 | 165634 | 2021861 |
| 427120 SPCH THER SNF M'CAID | | | | | | | | | | | | | |
| 427130 SPCH THER M'CARE A | 12343 | 13755 | 14914 | 18096 | 11774 | 15678 | 8592 | 11067 | 15633 | 16278 | 8033 | 3760 | 2611 |
| 427140 SPCH THER M'CARE B | 435 | 3722 | 1363 | 2325 | 1088 | 1741 | 4460 | 4937 | 3917 | 6963 | 3044 | 1217 | 149923 |
| 427160 SPCH THER SNF INS/CONTRA | | | 1305 | | | 1305 | | | | 1088 | 3196 | 2973 | 3867 |
| 427180 SPCH THER INS PART B | 5006 | 9574 | 5441 | 13924 | 2325 | 2611 | 6423 | 3917 | 4134 | 5120 | 8199 | 5883 | 72557 |
| 427190 SPCH THER MMC | 5925 | 7181 | 5221 | 1523 | 8463 | 7259 | 2258 | 3070 | 4523 | 3698 | 8112 | 8847 | 66080 |
| SUB-TOTAL S/T | 23709 | 34232 | 28244 | 35868 | 23650 | 28594 | 21733 | 22991 | 28425 | 35105 | 31019 | 22680 | 336250 |

| DESCRIPTION | December | November | October | September | August | July | June | May | April | March | February | January | 12 Month TOTAL |
|----------------------------------|----------|----------|---------|-----------|--------|--------|--------|--------|--------|--------|----------|---------|-------------------|
| 428120 OT SNF M'CAID | | | | | | | | | | | | | 823 |
| 428130 OT M'CARE A | 95804 | 83646 | 82728 | 100752 | 89464 | 66527 | 67022 | 113498 | 106038 | 100912 | 79313 | 82361 | 1072065 |
| 428140 OT M'CARE B | 1C385 | 24186 | 14688 | 20664 | 16501 | 10522 | 25445 | 24508 | 13947 | 20940 | 11082 | 9838 | 202706 |
| 428160 OT SNF INS/CONTRACT | 625 | 5977 | 2541 | | | 4708 | 3339 | | 955 | 6643 | 8882 | 8012 | 41682 |
| 428180 OT INSURANCE PART B | 14198 | 14718 | 14404 | 17583 | 9421 | 4670 | 12985 | 16981 | 10685 | 19582 | 15861 | 17226 | 168024 |
| 428190 OT THER MMC | 71388 | 53714 | 51560 | 27313 | 51655 | 61431 | | 42557 | 46097 | 61264 | 48899 | 38176 | 611564 |
| SUB-TOTAL O/T | 196400 | 182241 | 165921 | 166312 | 167041 | 147858 | 166301 | 197544 | 177722 | 209351 | 163737 | 156436 | 2096864 |
| SUB-TOTAL REHAB SERVIC | 405559 | 395039 | 359794 | 355429 | 340765 | 321556 | 343788 | 399822 | 376323 | 452088 | 360062 | 344750 | 4454975 |
| 422110 PHARMACY SNF PRIVATE | | | | | | | | | | 62 | | | 62 |
| 422120 PHARMACY SNF M'CAID | 3778 | 4333 | 305 | 67 | 52 | 245 | 283- | 1311 | 1124 | 1557 | 935 | 1381 | 14805 |
| 422130 PHARMACY M'CARE A | 21205 | 19427 | 22882 | 23756 | 21431 | 16163 | 12332 | 19167 | 16812 | 18491 | 20036 | 24657 | 232359 |
| 422150 PHARMACY SNF VA/HOSP | | | | 6 | 30 | | | | 18 | | 33 | | 87 |
| 422160 PHARMACY SNF INS/CONTRACT | 1126 | 1401 | 6059 | 3608- | 6908 | 2159 | 1729 | 1469 | 3535- | 2205 | 2958 | 3750 | 22621 |
| 422190 PHARMACY MMC | 15740 | 11590 | 11352 | 4702 | 7957 | 25366 | 13697 | 7865 | 8859 | 12000 | 8371 | 15729 | 143228 |
| 423120 LAB SNF M'CAID | | 55 | | 90 | | | 301 | | | | 202 | 47 | 695 |
| 423130 LAB M'CARE A | 6669 | 3240 | 3599 | 4239 | 3414 | 2612 | 3543 | 5308 | 4087 | 5275 | 4821 | 9433 | 56240 |
| 423160 LAB SNF INS/CONTRACT | 55 | 296 | | | | 483 | 293 | | 187 | 273 | 193 | 1287 | 3067 |
| 423190 LAB MMC | 4487 | 2721 | 2815 | 1216 | 1611 | 2620 | 2683 | 1209 | 2166 | 2619 | 2766 | 2593 | 29506 |
| 424130 OXYGEN M'CARE A | | 480 | | 480 | 826 | | | | | | | | 1786 |
| 463190 PEN TH MMC | 3885 | | | | | | | | | | | | 3885 |
| 465120 ROUT SPLY SNF M'CAID | 32 | 32 | 36 | 28 | 55 | 39 | 43 | 4 | 8 | 21 | 49 | 44 | 391 |
| 465130 ROUT SPLY M'CARE A | 126 | 51 | 18 | 68 | 59 | 19 | 20 | 15 | | 58 | | 59 | 493 |
| 465160 ROUT SPLY SNF INS/CONT | | | | 12- | 12 | | | | | | | | |
| 465190 ROUT SPLY MMC | 11 | | | 17 | 5 | 16 | 113 | 16 | 19 | 2 | 2 | 7 | 208 |
| 468120 X-RAY/ERG SNF M'CAID | | | 167 | 481 | | | | 1075 | | 2946 | 233 | | 1956 |
| 468130 X-RAY/ERG M'CARE A | 4941 | 3563 | 3339 | 3842 | 520 | 645 | 2190 | 4760 | 2780 | 450 | 3845 | 5602 | 38973 |
| 468160 X-RAY/ERG SNF INS/CONT | | | | | | 799 | 405 | | | | | 691 | 2345 |
| 468190 X-RAY/ERG MMC | 3257 | 2488 | 2664 | 1516 | 1238 | 3740 | 2762 | 895 | 1753 | 2993 | 1864 | 1167 | 26337 |
| 469130 IV THER M'CARE A | | | | 90 | | | | | 450 | 90 | 113 | | 743 |
| 469190 IV THER MMC | | | | | | | | | | 158 | | | 158 |
| TOTAL ANCILLARIES | 470871 | 440716 | 413030 | 392407 | 384883 | 376462 | 383616 | 442916 | 411051 | 501288 | 406483 | 411197 | 5034920 |
| OTHER REVENUE | | | | | | | | | | | | | |
| 430130 RENTAL | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 255 | 3060 |
| 430210 MEALS | 467 | 382 | 219 | | 358 | 314 | 314 | 295 | 202 | 276 | 247 | 251 | 3325 |
| 430220 CONCESSIONS & GIFT SHOP | 71 | | | | | 18 | | 18 | 31 | | 29 | | 149 |
| 430240 DONATIONS | | | 200 | | | 632 | 41 | | | 150 | 165 | 485 | 1632 |
| 430250 INTEREST INCOME - BANKS | 323 | 409 | 314 | 19 | | 9 | | 45 | 43 | 39 | 63 | 72 | 1377 |
| 430258 INTEREST INCOME - OTHER | | | 3 | 15 | | | | | | | | | 18 |
| 430284 COPY SERVICES | | | | | | | | 72 | | | | | 72 |
| 430290 MISCELLANEOUS | | | | | 213 | | | | | | | | 213 |
| 430293 MISCELLANEOUS | | | | | 1495 | | | | | | | | 1495 |
| 430294 MISCELLANEOUS | | | 36000 | | 12000 | | | | | | | | 48000 |
| 430296 COVID-19 STATE STIMULUS | | | | 40611 | 67097 | 14126 | 41346 | 71768 | 41346 | 229873 | | | 506167 |
| 430355 COVID-19 STATE TESTING & | 21396 | 42792 | 25020 | | 67200 | 103140 | | 62940 | 37320 | 63594- | 29280 | 105834 | 431328 |
| TOTAL | 22512 | 43838 | 36991 | 65920 | 148618 | 118476 | 41956 | 135393 | 79197 | 166999 | 30039 | 106897 | 996836 |

HIGHLANDS

FITCHBURG

Twelve Month Total
December 31, 2022

PAGE 3

12 MONTH

03/17/23 15:11

| DESCRIPTION | December | November | October | September | August | July | June | May | April | March | February | January | 12 Month TOTAL |
|----------------------------------|----------|----------|---------|-----------|---------|---------|---------|---------|---------|---------|----------|---------|-------------------|
| GROSS REVENUE | 2385604 | 2262219 | 2302046 | 2272898 | 2404298 | 2345239 | 2206304 | 2455370 | 2321877 | 2539650 | 2063892 | 2314399 | 27877796 |
| CONTRA REVENUE | | | | | | | | | | | | | |
| 500110 C/A SNF PRIVATE | 771 | 371- | 912- | 803- | 116 | 386 | 896 | 1099- | 20- | 442 | 391 | 86- | 289- |
| 500125 C/A SNF M'CAID ROOM HOLD | 5709 | 13536 | 17312 | 14146 | 7869 | 9403 | 14896 | 8659 | 7310 | 17307 | 3970 | 5031 | 129148 |
| 500126 C/A SNF M'CAID ANCILLARY | 3810 | 4420 | 507 | 665 | 108 | 284 | 61 | 2391 | 2383 | 3537 | 1853 | 2831 | 22850 |
| 500127 C/A SNF M'CAID RATE DIFFE | | | | | | | | | | | 2080- | | 2080- |
| 500129 C/A SNF M'CAID CERTIFIED | 21C805 | 378853 | 413255 | 447460 | 467217 | 441595 | 426941 | 395794 | 420892 | 425067 | 372866 | 415040 | 4815785 |
| 500130 C/A M'CARE A | 134146- | 135350- | 150569- | 113219- | 80726- | 90597- | 74531- | 135664- | 110746- | 112761- | 103613- | 97696- | 1339618- |
| 500136 C/A M'CARE A ANCILLARY | 237282 | 196970 | 206277 | 241520 | 211035 | 165761 | 164494 | 260740 | 236530 | 234145 | 192837 | 205691 | 2553282 |
| 500137 C/A M'CARE A RATE DIFFE | 4 | 59 | | | | | | | | | | | 63 |
| 500140 C/A M'CARE B | 12821 | 35743 | 22083 | 24581 | 14702 | 11290 | 33773 | 31520 | 19221 | 25911 | 15120 | 13893 | 260658 |
| 500156 C/A SNF VA/HOSP ANCILLAR | | | | 6 | 30 | | | | 18 | | 33 | | 87 |
| 500159 C/A SNF VA/HOSP CERTIFIE | 2723 | 8102 | 13689 | 10299 | 14522 | 10151 | 11656 | 10613 | 3994 | 4288 | 4942 | 4460 | 99439 |
| 500165 C/A SNF INS/CNT ROOM HOL | 5433 | 4935 | 6789 | 434 | 6357 | 9203 | 2009 | 12881 | 4179 | 3343 | 1005 | | 56568 |
| 500166 C/A SNF INS/CONT ANCILLA | 2574 | 13423 | 13239 | 3619- | 6919 | 14051 | 9132 | 1469 | 1108- | 16643 | 23641 | 25367 | 121731 |
| 500169 C/A SNF INS/CONT CERT | 26656 | 36060 | 44978 | 58956 | 56667 | 50989 | 53130 | 62230 | 75938 | 66862 | 60486 | 65220 | 658072 |
| 500175 C/A M'CARE B | | 28 | | | | | | | | | | | 28 |
| 500188 C/A INS PART B | 22523 | 30385 | 23868 | 36975 | 19417 | 14880 | 19512 | 28722 | 25001 | 49142 | 35659 | 36966 | 342950 |
| 500190 C/A MEDICARE MANAGED CAR | 9605- | 5606- | 1498- | 153 | 589- | 1642 | 94 | 238 | 4944- | 16367- | 1090 | 568 | 34824- |
| 500196 C/A MMC ANCILLARY | 177141 | 133120 | 126434 | 65320 | 118984 | 160673 | 133171 | 91841 | 110159 | 142372 | 117118 | 104590 | 1480923 |
| 590400 ADMINISTRATIVE ADJUSTMEN | 1 | 36 | 16 | 4563- | 1- | 5- | 565 | 2- | 3- | 1089 | 9320- | 6433- | 18620- |
| 590441 PRIOR YR M'CAID SETTLE 2 | 27407- | | | | | | | | | | | | 27407- |
| 590510 ALLOW B/D PRIVATE | 1523- | 1787 | 995- | 478 | 1787 | 1787 | | 4787 | 10881- | 11288 | 1787 | 1787 | 12089 |
| 590511 B/D W/O PRIVATE | 1523 | | 2782 | 1309 | | | | | 12668 | | | | 18282 |
| 590516 ALLOWANCE FOR B/D PRIVAT | 1618 | | | 22925- | | 11463 | | | | | | | 9844- |
| 590517 B/D W/O PRIVATE MEDICAI | | | | 11463 | | | | | | | | | 11463 |
| 590520 ALLOW B/D MCAID/MCARE NO | 700- | 847 | 188 | 521 | 912- | 343- | 963- | 724- | 639 | 1106 | 777- | 57 | 1061- |
| 590521 B/D W/O MCAID/MCARE NONA | | | | 538 | | 139 | | 209 | 264 | | | 191 | 1341 |
| 590522 ALLOW B/D MCAID PEND | 5842 | 11512 | 2283- | 10643 | 710- | 7250- | 9540 | 3761- | 7216 | 9502- | 1701- | 7097 | 26643 |
| 590530 ALLOW B/D MCARE ALLWBL | 210- | | | 2933- | | | | | | | | | 3143- |
| 590531 B/D W/O MCARE ALLWBL | 210 | | | 2933 | | | | | | | | | 3143 |
| 590532 B/D GWMT DISALLOWANCE | 281 | 68 | 773- | 1061 | 635- | 23 | 322 | 605 | 146 | 340 | 450- | 93- | 895 |
| 590561 ALLOW B/D INS/CON | | | | | | | | | 1348- | | | | 1348- |
| 590561 B/D W/O INS/CONT | | | | | | | | | 1348 | | | | 1348 |
| 590590 ALLOW B/D MMC | 1643- | 593 | 1191- | 5187- | 540- | 9 | 368- | 2635- | 234 | 896 | 4- | 411 | 9425- |
| 590591 B/D W/O MMC | 1175 | | 1251 | 4666 | 463 | | | 2085 | 688- | | | | 8952 |
| TOTAL | 547668 | 729091 | 734447 | 780837 | 842080 | 805534 | 804330 | 770899 | 798302 | 865148 | 714853 | 784892 | 9178081 |
| NET REVENUE | 1841936 | 1533128 | 1567599 | 1492061 | 1562218 | 1539705 | 1401974 | 1684471 | 1523575 | 1674502 | 1349039 | 1529507 | 18699715 |

NURSING

| | | | | | | | | | | | | | |
|---------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|
| 611110 NRSG ADMIN SALARIES | 33665 | 32083 | 42248 | 43844 | 38161 | 35445 | 37535 | 45105 | 44342 | 36656 | 24277 | 33792 | 447153 |
| 611120 NRSG ADMIN BENEFITS | 8975 | 4178 | 4178 | 9528 | 4178 | 4178 | 8672 | 4178 | 4178 | 2092 | 4178 | 4178 | 62691 |
| 611125 NRSG ADMIN OTHER BENEFIT | 14- | 85 | 190 | 144 | 53- | 657 | 88 | 22 | 25 | 22 | 105 | 49 | 1320 |
| 611130 NRSG ADMIN P/R TAX | 3365 | 2953 | 3634 | 3569 | 3516 | 3380 | 3245 | 3973 | 3772 | 1778 | 2376 | 4413 | 39974 |
| 611200 NRSG ADMIN SUPPLIES | 293 | 669 | 811 | 309 | 1175 | 690 | 1840 | 962- | 2120 | 852 | 526 | 1719 | 10042 |

HIGHLANDS
FITCHBURG
Twelve Month Total
December 31, 2022

12MONTOT
03/17/23 15:11

PAGE 4

| DESCRIPTION | December | November | October | September | August | July | June | May | April | March | February | January | 12 Month TOTAL |
|---------------------------------|----------|----------|---------|-----------|--------|--------|--------|--------|--------|--------|----------|---------|-------------------|
| 611310 NRSB ADMIN R & M | | | 835 | | 337 | | | | | | | 141 | 1313 |
| 611324 NRSB ADMIN OTHER SERVICE | 3176 | 3176 | 3176 | 3176 | 3176 | 3176 | 3176 | 3176 | 3176 | 3176 | 3176 | 3115 | 38051 |
| 611330 NRSB ADMIN EDUCATION | 33 | 33 | | | | | | | | | | | 33 |
| 611335 NRSB ADMIN UNIFORMS | | | 3 | | | | | | | | | | 1736 |
| 611358 NRSB ADMIN TRAVEL/LODGIN | | 77 | | | 539 | | 540 | | | | | | 880 |
| 611360 NRSB ADMIN MEALS | | | | | | | 47 | 82 | | 69 | | 35 | 35 |
| 611500 NRSB ADMIN MINOR EQUIP | | 493- | 521 | | 662 | 286 | | 200- | 672 | 417 | | | 2358 |
| 611610 MDS COORDINATOR SALARIES | 21221 | 16059 | 19052 | | 17981 | 18028 | 15229 | 20048 | 18537 | 19625 | 11784 | 14734 | 209705 |
| 611620 MDS COORDINATOR BENEFITS | 1811 | 2289 | 2289 | | 2289 | 2289 | 2987- | 2289 | 2289 | 7205 | 2289 | 2289 | 25851 |
| 611630 MDS COORDINATOR PAYROLL | 1909 | 1515 | 1530 | | 1628 | 1509 | 1637 | 1670 | 1465 | 927 | 1817 | 2416 | 19428 |
| 613113 CERT NRSB SALARIES | 523464 | 495207 | 484594 | 465237 | 436357 | 408553 | 379664 | 455431 | 445026 | 502395 | 443980 | 459803 | 5499711 |
| 613123 CERT NRSB BENEFITS | 51560 | 26940 | 26940 | 38521 | 26940 | 26940 | 30095 | 26940 | 26940 | 41010 | 26940 | 26940 | 376706 |
| 613125 CERT NRSB OTHER BENEFITS | 2503 | 4586- | 95 | 277 | 50 | 304 | 820 | 1702 | 5355 | 2944 | 2254 | 1070 | 12788 |
| 613133 CERT NRSB P/R TAXES | 47113 | 39105 | 37660 | 37422 | 38024 | 34372 | 33397 | 38753 | 38447 | 26520 | 47247 | 64064 | 482124 |
| 613323 CERT NRSB CONTRACT SERVI | 25026 | 4689 | 5224 | 10503 | 10042 | 1278 | 1283 | | | | 27321 | 26097 | 111463 |
| 613324 CERT NRSB OTHER SERVICES | | | | 69- | 569 | | | 750 | 150 | 400 | | | 1800 |
| 613333 CERT NRSB EDUCATION | | 130 | | | | | | | | | | | 130 |
| 613335 CERT NRSB UNIFORMS | 29 | | | 43 | | 10 | 458 | 269 | 328 | | | 154 | 1291 |
| 616110 CENT SPLY SALARIES | 4591 | 3640 | 4397 | 4159 | 2366 | 2756 | 3725 | 4339 | 2713 | 3813 | 3226 | 3469 | 43194 |
| 616120 CENT SPLY BENEFITS | 385 | 579 | 579 | 1153 | 579 | 579 | 1374 | 579 | 579 | 106 | 579 | 579 | 7650 |
| 616125 CENT SPLY OTHER BENEFITS | 14 | | | | | | | | | | | | 14 |
| 616130 CENT SPLY P/R TAXES | 408 | 348 | 344 | 301 | 330 | 311 | 311 | 394 | 362 | 219 | 387 | 479 | 4194 |
| 616335 CENT SPLY UNIFORMS | | | | | | 156 | | | | | | | 156 |
| TOTAL | 725494 | 628676 | 638300 | 640191 | 588277 | 545310 | 520305 | 608538 | 600476 | 649826 | 602862 | 649536 | 7401791 |
| ANCILLARY | | | | | | | | | | | | | |
| REHAB SERVICES | | | | | | | | | | | | | |
| 621110 PT SALARIES | 31925 | 29986 | 30403 | 30043 | 25091 | 27441 | 27831 | 34840 | 29430 | 36326 | 26664 | 33446 | 363426 |
| 621120 PT BENEFITS | 7277 | 3600 | 3600 | 8044 | 3600 | 3600 | 6755 | 3600 | 3600 | 3607 | 3600 | 3600 | 54483 |
| 621125 PT OTHER BENEFITS | 232 | 54- | 176- | 634 | 33- | 102 | 38 | 40- | 32- | 35- | 75- | 120 | 681 |
| 621130 PT P/R TAX | 2933 | 2780 | 2532 | 2601 | 2561 | 2451 | 2361 | 2977 | 2740 | 1647 | 3340 | 4531 | 33474 |
| 621200 PT SUPPLIES | 767 | 282 | 1467 | 1651 | 294 | 288 | 633 | 21 | 109 | 3219 | 1757 | 2340 | 12828 |
| 621324 PT OTHER SERVICES | 159 | 159 | 159 | 159 | 1176 | 159 | 159 | 159 | 159 | 159 | 150 | 159 | 2916 |
| 621330 PT EDUCATION | 53 | 86 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 669 |
| 621358 PT TRAVEL/LODGING | 44- | 201- | 273 | | 126 | 53 | | | 82- | 41 | 79- | 3 | 37 |
| 621364 PT HELP WANTED/RECRUIT | | | | 674 | | | | | | | | 26 | 26 |
| 621500 PT MINOR EQUIP | | | | | | | | | | | | | 674 |
| SUB-TOTAL P/T | 43302 | 36638 | 38331 | 43859 | 32868 | 34094 | 37830 | 41610 | 35977 | 45017 | 35410 | 44278 | 469214 |
| 627110 ST SALARIES | 4401 | 6540 | 5341 | 8507 | 3408 | 4258 | 4413 | 4713 | 6287 | 5434 | 5379 | 4120 | 62801 |
| 627120 ST BENEFITS | 1826 | 595 | | 1802 | 595 | 595 | 717 | 595 | | 1148 | 595 | 595 | 10253 |
| 627125 ST OTHER BENEFITS | 14 | | 10 | 97 | 11- | 1 | 7 | | 66 | | | 49 | 233 |
| 627130 ST P/R TAX | 563 | 522 | 506 | 652 | 502 | 469 | 450 | 419 | 537 | 305 | 584 | 787 | 6296 |
| 627324 ST OTHER SERVICES | | 395 | | | 293 | | | | | | | 293 | 586 |
| 627325 ST CONTRACTED DIAGNOSTIC | | | | | | | | | | | | 390 | 1272 |
| 627358 ST TRAVEL/LODGING | | | | | | | | | | | | 59 | 328 |
| 627500 ST MINOR EQUIP | 302 | | | 167 | | 6 | | | | | 6 | | 302 |
| SUB-TOTAL S/T | 7106 | 8052 | 6452 | 11225 | 4787 | 5329 | 5587 | 5727 | 7965 | 6984 | 6564 | 6293 | 82071 |
| 629110 OT SALARIES | 27732 | 25736 | 23212 | 21982 | 21614 | 20645 | 23389 | 30900 | 24622 | 29061 | 23433 | 24869 | 297195 |

HIGHLANDS
FITCHBURG
Twelve Month Total
December 31, 2022

| DESCRIPTION | December | November | October | September | August | July | June | May | April | March | February | January | 12 Month TOTAL |
|----------------------------------|----------|----------|---------|-----------|--------|--------|--------|--------|--------|--------|----------|---------|----------------|
| 629120 OT BENEFITS | 2872- | 4728 | 4728 | 3320 | 4728 | 4728 | 1837- | 4728 | 4728 | 4057 | 4728 | 4728 | 40492 |
| 629125 OT OTHER BENEFITS | 158 | 87- | 116- | 70- | 4728 | 91- | 20- | 15- | 143 | 52- | 71 | 16 | 63- |
| 629130 OT P/R TAXES | 2518 | 2243 | 1831 | 2052 | 2045 | 1982 | 2030 | 2742 | 2083 | 1659 | 2686 | 3810 | 27681 |
| 629200 OT SPLY | 123 | 125 | 43 | 339 | 317 | 161 | 189 | 115 | 237 | 720 | 129 | 127 | 2625 |
| 629325 OT CONTRACTED DIAGNOSTIC | 103 | 103 | 123 | | 666- | 753 | | | | | | | 206 |
| 629358 OT TRAVEL/LODGING | | 44- | | | | | | | | | | | 166 |
| SUB-TOTAL O/T | 27762 | 32804 | 29821 | 27623 | 28038 | 28178 | 23751 | 38470 | 31813 | 35445 | 31047 | 33550 | 368302 |
| SUB-TOTAL REHAB SERVICE | 78170 | 77494 | 74604 | 82707 | 65693 | 67601 | 67168 | 85807 | 75755 | 87446 | 73021 | 84121 | 919587 |
| 622202 PRESCRIPTIONS M'CAID | 2333 | 2692 | 203 | 134 | 182 | 36 | 147 | 1393 | 1038 | 985 | 666 | 1011 | 10820 |
| 622203 PRESCRIPTIONS M'CARE | 11903 | 12406 | 14559 | 17154 | 11194 | 10044 | 5476 | 11013 | 7295 | 11434 | 18146 | 15866 | 146490 |
| 622206 PRESCRIPTION INS/CONT | 9717 | 7157 | 10731 | 390 | 9376 | 17589 | 9122 | 5219 | 2980 | 8796 | 6996 | 11211 | 99284 |
| 622207 PRESCRIPTION OTHER | 387 | 25 | 82 | 555 | 311 | 506 | 528 | 409 | 82 | 323 | 971 | 1051 | 5230 |
| 622320 PHARMACY CONTRACT SERVICE | 2255 | 2187 | 2241 | 2106 | 2120 | 2052 | 2012 | 2093 | 2903 | 1188 | 2052 | 1904 | 25113 |
| 622324 PHARMACY OTHER SERVICES | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 1200 |
| 623200 LAB SPLY | | | | | | 699- | 699 | | | | | | |
| 623324 LAB OTHER SERVICES | 5981 | 3410 | 4149 | 2852 | 2926 | 3189 | 4052 | 3864 | 5350 | 4606 | 4673 | 20245 | 65297 |
| 624200 OXYGEN SPLY & EQUIPMENT | 3953 | 1863 | 467 | 916 | 1632 | 1165 | 839 | 2418 | 990 | 1030 | 320 | 2342 | 17935 |
| 625200 MED/SURG SPLY | 2351 | 2332 | 746 | 1194 | 1739 | 1031 | 1481 | 1033 | 679 | 3012 | 2584 | 2302 | 20484 |
| 626200 EQUIP RENT/LEASE | 339 | 857 | 417 | 357 | 1991 | 2384- | 714 | 922 | 1150 | 436 | 668 | 357 | 5824 |
| 628326 MED DIRECTOR CONTR SERV | 3500 | 3500 | 3500 | 3500 | 3500 | 3500 | 3500 | 3500 | 3500 | 3500 | 3500 | 3500 | 42000 |
| 661324 OTHER SERVICES | 103 | 28 | 171 | 1171 | 1686 | | 77 | | | | | 77 | 3313 |
| 662200 SPLY | 3599 | | | | | | 407 | 849 | 401 | 819 | 679 | 1353 | 3599 |
| 663200 COVID-19 SUPPLIES-VALIDA | 426 | 442 | 578 | 413 | 929 | 2046 | 35984 | 33174 | 37290 | 24692 | 20741 | 48198 | 214448 |
| 663205 COVID-19 TESTING & INFEC | 953 | 1931 | 1342 | 7979 | 5569- | 7733 | | | | | 450 | | 450 |
| 663500 COVID-19 MINOR EQUIP | | | | | | | | | | | | | |
| 664200 INCONTINENT SUPPLY | 5466 | 5541 | 3872 | 6060 | 5394 | 4631 | 3403 | 3461 | 4707 | 3799 | 3911 | 4407 | 54652 |
| 665200 ROUTINE SUPPLIES | 14300 | 13097 | 11766 | 13538 | 15185 | 8374 | 12167 | 12086 | 9579 | 13649 | 11642 | 13300 | 148683 |
| 666200 COMP MED RENTAL & SUPPLI | 1016 | 358 | 364 | 568 | 444 | 574 | 510 | 324 | 801 | 296 | 315 | 57 | 5627 |
| 666500 COMP MED EQUIP MINOR EQU | | | | | | | | 173- | | | | 173 | |
| 667110 RT SALARIES | 1590 | 1697 | 2894 | 2650 | 2332 | 1857 | 2658 | 3879 | 1455 | 3205 | 2025 | 3799 | 30041 |
| 667120 RT BENEFITS | 1732 | 895 | 895 | 932 | 895 | 895 | 1196 | 3879 | 895 | 213 | 895 | 895 | 11233 |
| 667125 RT OTHER BENEFITS | 232- | 213- | 200- | 19 | 159- | 274- | 204- | 193- | 199- | 223- | 148- | 171- | 2197- |
| 667130 RT P/R TAXES | 260 | 221 | 264 | 221 | 313 | 174 | 225 | 409 | 231 | 5 | 429 | 644 | 3396 |
| 667320 RT CONTRACT SERVICES - S | 150 | | | | | | | | | | | | 150 |
| 667500 RT MINOR EQUIP | | | | | | | | 1026- | | 1026 | | | |
| 668324 X-RAY/EXG OTHER SERVICES | 4480 | 3026 | 3331 | 3319 | 2019 | 2666 | 3266 | 3031 | 6922 | 136 | 2982 | 4298 | 39476 |
| 669200 IV THER SUPPLIES | 1641 | | 352 | 56 | | | | 496 | 278 | 153 | 106 | | 2234 |
| 669320 IV THER CONTRACT SERVICE | | | | | | | 176 | | 352 | | 440 | 440 | 2080 |
| 669324 IV THER OTHER SERVICES | | | | | | | | | | 69 | 1042 | | 176 |
| 669330 IV THER EDUCATION | | | | | | | | | | 3013 | | 3891- | 1111 |
| 669500 IV THER MINOR EQUIP | | | | 1945- | 1945 | 3891- | 3891- | 878 | | | | | 3891- |
| 670310 TRANSPORTATION CONT SERV | 228 | 629 | 1279 | 722 | 905 | 2666 | 7966 | 2271 | 845 | 5974 | 1123 | 1505 | 950 |
| 670320 AMBULANCE CONT SERV | | | | 606 | | | | | | | | | 25769 |
| TOTAL ANCILLARIES | 156701 | 141675 | 138707 | 148274 | 127083 | 135072 | 159778 | 178132 | 165379 | 179682 | 160329 | 219094 | 1909906 |

DIETARY

631110 DIET SALARIES

54633

56608

61290

61975

58653

56822

65517

53895

59131

52549

54290

696271

| DESCRIPTION | December | November | October | September | August | July | June | May | April | March | February | January | 12 Month TOTAL |
|---------------------------------|----------|----------|---------|-----------|--------|--------|--------|--------|--------|--------|----------|---------|----------------|
| 631120 DIET BENEFITS | 10291 | 4270 | 4270 | 2878 | 4270 | 4270 | 1818 | 4270 | 4270 | 5915 | 4270 | 4270 | 55062 |
| 631125 DIET OTHER BENEFITS | 240 | 512 | 117 | | | | | | 33 | 379 | 311 | 126 | 1718 |
| 631130 DIET P/R TAX | 6124 | 5171 | 5032 | 5315 | 5273 | 5055 | 4947 | 5738 | 4968 | 3277 | 6091 | 7920 | 64911 |
| 631200 DIET SUPPLIES | 5486 | 4944 | 5557 | 5944 | 3329 | 5837 | 4042 | 5433 | 2398 | 3492 | 3337 | 4286 | 54085 |
| 631210 RAW FOOD | 43813 | 41058 | 35452 | 45489 | 39937 | 42417 | 41685 | 38103 | 39866 | 37336 | 34292 | 37376 | 476824 |
| 631211 ENTERAL NUTRITION | 142 | 200 | 245 | 58 | 115 | | | | 47 | 71 | 24 | | 902 |
| 631215 DIET SUPPLEMENTS | 524 | 768 | 767 | 799 | 1471 | 1109 | 1057 | 1265 | 1502 | 1333 | 969 | 716 | 12280 |
| 631310 DIET R & M | | 2169 | 1465 | 2444 | 922 | | 44 | 501 | 88 | 36 | 297 | 525 | 6078 |
| 631324 DIET OTHER SERVICES | | 1314 | 186 | 919 | 330 | | | 190 | | 552 | | | 4832 |
| 631500 DIET MINOR EQUIP | | | | 345 | | | | | | | | | 1417 |
| TOTAL | 127528 | 115039 | 109699 | 125481 | 117622 | 117341 | 110415 | 121017 | 107067 | 111522 | 102140 | 109509 | 1374380 |
| HOUSEKEEPING | | | | | | | | | | | | | |
| 632110 HSRP SALARIES | 30247 | 29281 | 33105 | 33716 | 38136 | 35035 | 31075 | 31743 | 27449 | 25714 | 24910 | 27747 | 368158 |
| 632120 HSRP BENEFITS | 2501 | 2501 | 2501 | 1067 | 2501 | 2501 | 7- | 2501 | 2501 | 4269 | 2501 | 2501 | 27838 |
| 632125 HSRP OTHER BENEFITS | 155 | | 350 | 350 | | | | | 199 | 1588 | | 126 | 830 |
| 632130 HSRP P/R TAX | 1812 | 2723 | 2976 | 3234 | 3587 | 3287 | 2932 | 3142 | 2684 | 1588 | 2907 | 4477 | 35349 |
| 632200 HSRP SUPPLIES | 4705 | 6642 | 4951 | 5620 | 5243 | 3751 | 5075 | 3804 | 3393 | 4602 | 3144 | 3192 | 54122 |
| 632310 HSRP R & M | | | 308 | | | | | 292 | | 159 | | | 159 |
| 632500 HSRP MINOR EQUIP | | | | | | | | | | 308 | | | 908 |
| TOTAL | 39420 | 41147 | 43841 | 43987 | 49467 | 44574 | 39075 | 41482 | 36226 | 36640 | 33462 | 38043 | 487364 |
| LAUNDRY | | | | | | | | | | | | | |
| 633110 LNDRY SALARIES | 9189 | 10230 | 10107 | 7547 | 6247 | 7277 | 10873 | 16037 | 11453 | 13105 | 12347 | 8006 | 122418 |
| 633120 LNDRY BENEFITS | 144 | 628 | 628 | 193 | 628 | 628 | 2289 | 628 | 628 | 1502 | 628 | 628 | 9152 |
| 633125 LNDRY OTHER BENEFITS | 42 | | | 87 | | | | | | | | 126 | 255 |
| 633130 LNDRY P/R TAX | 923 | 992 | 976 | 759 | 592 | 683 | 1013 | 1797 | 1197 | 751 | 1433 | 1386 | 12502 |
| 633200 LNDRY SUPPLIES | 624 | 439 | 425 | 417 | 578 | 112 | 94 | 375 | 263 | 1195 | 69- | 1045 | 4648 |
| 633220 LINEN | 9856 | 823 | 1058 | 8954 | 3308 | 1444 | 326 | 779 | | 1255 | 4644 | 1158 | 32826 |
| 633310 LNDRY R & M | 1029 | 4076 | 930 | 245 | 5464 | 867 | 900 | | | 108 | | 1095 | 14593 |
| 633324 LNDRY OTHER SERVICES | 900 | | | 900 | | | | | | | | | 2700 |
| TOTAL | 22707 | 17188 | 13274 | 19102 | 16817 | 11011 | 15495 | 19616 | 13541 | 17916 | 18983 | 13444 | 199094 |
| PLANT | | | | | | | | | | | | | |
| 634110 PLANT SALARIES | 13930 | 11999 | 14841 | 11176 | 14060 | 12847 | 13360 | 12474 | 13614 | 14232 | 13874 | 14414 | 160821 |
| 634120 PLANT BENEFITS | 1955 | 2232 | 2232 | 1419 | 2232 | 2232 | 950 | 2232 | 2232 | 618 | 2232 | 2232 | 22798 |
| 634125 PLANT OTHER BENEFITS | 42 | | | 87 | | | | | | 28 | | 126 | 283 |
| 634130 PLANT P/R TAX | 1361 | 1188 | 1139 | 1071 | 1191 | 1140 | 1121 | 1131 | 1194 | 815 | 1792 | 2116 | 15259 |
| 634200 PLANT SUPPLIES | 465 | 4521 | 3204 | 1091 | 2979 | 860 | 759 | 1379 | 1914 | 953 | 602 | 1530 | 20257 |
| 634310 PLANT R & M | 10483 | 2638 | 20276 | 4705 | 9850 | 8249 | 13049 | 6974 | 2860 | 297- | 3822 | 960 | 83569 |
| 634311 PLANT R&M - APARTMENTS | | | | 118- | | | 118 | | | | | | |
| 634324 PLANT OTHER SERVICES | 16188 | 2987- | 19600 | 22328 | 14020 | 7676 | 17871 | 25105 | 13565 | 15320 | 12748 | 22627 | 184061 |
| 634325 PLANT TELEVISION/SATELLI | 2269 | 2269 | 2269 | 2307 | 2307 | 2307 | 2307 | 2307 | 2307 | 2307 | 2307 | 2307 | 27570 |
| 634330 PLANT EDUCATION | | | | | 90 | | | | | | | | 90 |
| 634335 PLANT UNIFORMS | | | | | | | 222 | 55 | | | | | 277 |
| 634340 PLANT UTILITIES | 53838 | 47057 | 45211 | 50688 | 54270 | 55904 | 43986 | 35993 | 38166 | 43120 | 44357 | 46502 | 559092 |
| 634500 PLANT MINOR EQUIP | 971 | 1469 | 2336 | 1861 | 1211 | 711 | 545 | | | 1325 | 804 | | 11233 |

HIGHLANDS
FITCHBURG

PAGE 7

12 MONTH TOTAL

03/17/23 15:11

Twelve Month Total
December 31, 2022

| DESCRIPTION | December | November | October | September | August | July | June | May | April | March | February | January | 12 Month TOTAL |
|----------------------------------|----------|----------|---------|-----------|--------|-------|-------|-------|-------|-------|----------|---------|----------------|
| TOTAL | 101502 | 70386 | 111108 | 96615 | 102210 | 91926 | 94288 | 87650 | 75852 | 78421 | 82538 | 92814 | 1085310 |
| ACTIVITIES | | | | | | | | | | | | | |
| 635110 ACT SALARIES | 37033 | 34892 | 38661 | 33785 | 34730 | 36966 | 32530 | 37397 | 34724 | 40042 | 35480 | 39980 | 436220 |
| 635120 ACT BENEFITS | 708 | 3667 | 3667 | 4815 | 3667 | 3667 | 4670 | 3667 | 3667 | 4008 | 3667 | 3667 | 44537 |
| 635125 ACT OTHER BENEFITS | 155 | 1530- | | | | | 510 | 610 | 610 | | 99 | 667 | 1021 |
| 635130 ACT P/R TAX | 3520 | 3084 | 3248 | 2944 | 3476 | 3448 | 6013 | 3590 | 4097 | 2352 | 4146 | 5591 | 45509 |
| 635200 ACT SUPPLIES | 906 | 1521 | 706 | 815 | 866 | 965 | 819 | 926- | 684 | 970 | 2430 | 1596 | 11352 |
| 635324 ACT OTHER SERVICES | 1355 | 2330 | 835 | 1145 | 1125 | 870 | 688 | 2590 | 860 | 620 | 1478 | | 13896 |
| 635500 ACT MINOR EQUIP | | | | 368 | 372 | | | 192 | | | 326 | | 1258 |
| TOTAL | 44677 | 43964 | 47117 | 43872 | 44236 | 45916 | 45230 | 47020 | 44642 | 47992 | 47626 | 51501 | 553793 |
| SOCIAL SERVICES | | | | | | | | | | | | | |
| 636110 SOCIAL SERV SALARIES | 10898 | 9140 | 10296 | 10250 | 10101 | 9095 | 9291 | 10021 | 10256 | 10014 | 8511 | 9234 | 117107 |
| 636120 SOCIAL SERV BENEFITS | 784 | 1716 | 1716 | 557 | 1716 | 1716 | 2085 | 1716 | 1716 | 1278 | 1716 | 1716 | 18432 |
| 636125 SOCIAL SERV OTHER BENEFIT | 28 | | 125 | | | | | | 157 | | | 126 | 436 |
| 636130 SOCIAL SERV P/R TAX | 966 | 802 | 832 | 812 | 869 | 823 | 801 | 1019 | 903 | 551 | 1036 | 1444 | 10858 |
| 636320 SOCIAL SERV CONTRACT SER | 600 | 600 | 600 | 600 | 600 | 600 | 1560 | 600 | 600 | 600 | 1200 | 1200 | 9360 |
| 636324 SOCIAL SERV OTHER SERVIC | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 600 |
| TOTAL | 13326 | 12308 | 13619 | 12269 | 13336 | 12284 | 13787 | 13406 | 13682 | 12493 | 12513 | 13770 | 156793 |
| MEDICAL RECORDS | | | | | | | | | | | | | |
| 637110 MED REC SALARIES | 15786 | 11385 | 16472 | 12283 | 13325 | 11893 | 9121 | 15488 | 12574 | 13107 | 13156 | 11107 | 155697 |
| 637120 MED REC BENEFITS | 43 | 1704 | 1704 | 1403 | 1704 | 1704 | 387 | 1704 | 1704 | 3000 | 1704 | 1704 | 18465 |
| 637125 MED REC OTHER BENEFITS | 42 | | | | | | | | | | | | 42 |
| 637130 MED REC P/R TAX | 1409 | 1016 | 1265 | 1042 | 1166 | 1046 | 976 | 1231 | 1066 | 752 | 1731 | 2494 | 15194 |
| 637200 MED REC SUPPLIES | | 262 | 206 | | | 22 | 42 | 190 | 12 | 285 | 128 | 344 | 1491 |
| TOTAL | 17280 | 14367 | 19647 | 14728 | 16195 | 14665 | 10526 | 18613 | 15356 | 17144 | 16719 | 15649 | 190889 |
| COMMUNICATIONS/MARKETING | | | | | | | | | | | | | |
| 639110 BUS DEV SALARIES | 6056 | 8259 | 10390 | 9546 | 9787 | 11578 | 9915 | 9226 | 13030 | 13545 | 10547 | 13065 | 124944 |
| 639120 BUS DEV BENEFITS | 1303 | 2660 | 2660 | 1851 | 2660 | 2660 | 189- | 2660 | 2660 | 1232 | 2660 | 2660 | 21775 |
| 639125 BUS DEV OTHER BENEFITS | 122- | 447 | 158- | 214 | 138- | 209- | 148- | 160- | 191- | 198- | 106- | 18 | 751- |
| 639130 BUS DEV P/R TAXES | 976 | 812 | 836 | 853 | 1057 | 1179 | 843 | 904 | 1065 | 553 | 1235 | 1919 | 12232 |
| 639200 BUS DEV SUPPLIES | 434 | | | | | | | 178 | 411 | 283 | 424 | | 1730 |
| 639321 BUS DEV MEDIA ADVERTISIN | 193- | 326 | 98- | 488- | 1373 | 809 | 796 | 1946- | 3296 | 2236 | 195 | 525 | 6831 |
| 639323 BUS DEV PROMO ITEMS | 146 | 598 | 227 | 314 | 1778 | 366 | 366 | | 72 | | | 983 | 4484 |
| 639324 BUS DEV OTHER COSTS | 763 | | | | 125 | 2179 | | | | | | | 3067 |
| 639327 BUS DEV PATIENT & COMM B | | 270 | | 32 | 60 | | | | | | | | 362 |
| 639329 BUS DEV PRINT ADVERTISIN | 339 | 588 | 1125 | 123- | 2454 | 2046 | 126 | 126 | 326 | 126 | 121 | 264 | 7518 |
| 639350 BUS DEV COMPLEMENTARY ME | | | | | | | 161 | | | 57 | | 161 | 218 |
| 639351 BUS DEV SPECIAL EVENTS | 1031 | 828 | 1296 | 815 | 526 | 1177 | 400 | 648 | 145 | 295 | 278 | 164 | 7603 |
| TOTAL | 10299 | 15222 | 16278 | 9312 | 19682 | 19240 | 12270 | 13815 | 20814 | 18129 | 15354 | 19598 | 190013 |
| ADMINISTRATIVE | | | | | | | | | | | | | |
| 641110 ADMIN SALARIES | 25646 | 30052 | 30222 | 29024 | 29720 | 28386 | 26889 | 29815 | 24539 | 25968 | 25279 | 23483 | 333023 |
| 641111 ADMIN COMP | 11792 | 11792 | 11792 | 11792 | 11792 | 11792 | 11789 | 11789 | 10813 | 10813 | 10813 | 10950 | 137719 |

HIGHLANDS

FITCHBURG

Twelve Month Total
December 31, 2022

PAGE 8

12 MONTH TOTAL

03/17/23 15:11

| DESCRIPTION | December | November | October | September | August | July | June | May | April | March | February | January | 12 Month TOTAL |
|---------------------------------|----------|----------|---------|-----------|---------|---------|---------|---------|---------|---------|----------|---------|----------------|
| 641120 ADMIN BENEFITS | 5431 | 3854 | 3854 | 4604 | 3854 | 3854 | 2724 | 3854 | 3854 | 4238 | 3854 | 3854 | 47829 |
| 641125 ADMIN OTHER BENEFITS | 119 | 478 | 89 | 38 | 20 | 20 | 25 | 20 | 205 | 60 | 36 | 341 | 1431 |
| 641130 ADMIN P/R TAX | 2831 | 2721 | 2747 | 2679 | 2728 | 2698 | 2411 | 2668 | 2278 | 1652 | 2785 | 3671 | 31869 |
| 641200 ADMIN SUPPLIES | 2906 | 3133 | 3066 | 1370 | 1744 | 2620 | 2405 | 851 | 2176 | 1265 | 1996 | 1671 | 25203 |
| 641201 ADMIN POSTAGE & MAILING | 422 | 252 | 468 | 592 | 543 | 886 | 464 | 279 | 457 | 327 | 486 | 540 | 5716 |
| 641321 WOTC (TAX CREDIT) | | 407 | | 233 | | | | | 312 | | | | 952 |
| 641324 ADMIN OTHER SERVICES | 6749 | 5106 | 3701 | 7170 | 5233 | 2231 | 2632 | 4418 | 5889 | 5162 | 7081 | 9653 | 65025 |
| 641335 ADMIN UNIFORMS | 95 | 921 | 428 | 263 | 174 | 274 | 146- | 581 | 191 | 662 | 106 | 44 | 3593 |
| 641500 ADMIN MINOR EQUIP | 3458 | | | | 248 | 265 | 369 | 646 | 536 | 1806 | | | 7328 |
| TOTAL | 63449 | 58716 | 56367 | 57765 | 56036 | 53026 | 49562 | 54921 | 51250 | 51953 | 52436 | 54207 | 659688 |
| GENERAL | | | | | | | | | | | | | |
| 642350 ASSOCIATE FIRST AID | 420 | 505 | | 3221 | | 404 | 606 | | 505 | | | 1191 | 6852 |
| 642351 WORKERS COMP | 9101 | 9101 | 2165- | 20366 | 9101 | 9101 | 9101 | 9101 | 9101 | 9019 | 4433 | 13606 | 108966 |
| 642352 GROUP INSURANCE | 40573 | 52091 | 43882 | 50586 | 50687 | 48988 | 52147 | 53473 | 50889 | 62699 | 51085 | 54514 | 611614 |
| 642354 DUES & SUBSCRIPTIONS | 999- | 3482 | 13120 | 3482 | 4124 | 3482 | 3507 | 4769 | 5142 | 3871 | 606 | 3321 | 47907 |
| 642355 PERMITS & LICENSES | 200 | 35- | 35 | 35 | | | | 180 | 550 | 25 | 631 | 270 | 1891 |
| 642357 AUTO | | | | | | | | | | 71 | | | 71 |
| 642358 TRAVEL/LODGING | 1237 | 291 | 7- | 546 | 39 | 94 | 110 | 179 | 41- | 72- | 192 | 38 | 2606 |
| 642359 TELEPHONE | 2961 | 2164 | 2817 | 2551 | 1998 | 2717 | 2052 | 4208 | 1927 | 2891 | 2527 | 2608 | 31321 |
| 642360 BUSINESS MEALS | 437 | 100 | 134 | 85 | 80 | 76 | 265 | 300 | 173 | 882 | 276 | 175 | 2983 |
| 642363 ASSOCIATE RECRUITMENT - | 3561 | 3564 | 7265 | 5095 | 8035 | 8256 | 6533 | 3858 | 4419 | 4067 | 6163 | 465 | 61681 |
| 642364 ASSOCIATE RECRUITMENT-OT | 375 | 505 | 796 | 230 | 1044 | 1043 | 335 | 364 | 76 | 523 | | 154 | 5945 |
| 642369 PROVIDER TAX | 78673 | 75763 | 79660 | 78327 | 82379 | 79773 | 77940 | 77940 | 77642 | 80231 | 70471 | 77275 | 936074 |
| 642370 LEGAL | 650 | 103 | 1220 | 118 | 4010 | 2043 | 375 | 2555 | 1183 | 2140 | 9765 | 7016 | 31178 |
| 642371 ACCOUNTING | 527 | | | 1514 | 1190 | | | | | | | | 3231 |
| 642700 SERVICE CHARGES | 171 | 114 | 115 | 59 | 168 | 171 | 167 | 180 | 164 | 207 | 249 | 166 | 1931 |
| 642701 PROPERTY INSURANCE | 5597 | 5597 | 5597 | 5597 | 5597 | 5597 | 5597 | 5149 | 5149 | 5149 | 5149 | 5149 | 64924 |
| 642702 GEN'L LIABILITY INS | 15234 | 15234 | 15234 | 15234 | 15234 | 15234 | 15234 | 15234 | 15105 | 15277 | 13529 | 17026 | 182809 |
| 642703 AUTO INSURANCE | | | | | | | | | 1574 | | | | 1574 |
| 642704 INSURANCE - OTHER | | | | | | | | 450 | | | | | 450 |
| 642705 CONVENIENCE FEES | 169 | 7- | 280 | 15- | 101 | 44 | 53 | 5 | 62 | 53- | 74- | 573 | 1138 |
| 642708 TAIL/EXCESS LIABILITY | 31752- | | | | | | | | | | | | 31752- |
| 642751 REAL ESTATE TAXES | 7304 | 7304 | 7304 | 7304 | 7304 | 7304 | 7304 | 8724 | 8724 | 8724 | 8724 | 8724 | 94748 |
| 642752 PERSONAL PROPERTY TAXES | | | 357 | | | 357 | | | 622 | | | | 1336 |
| 642755 SALES & USE TAXES | 782 | 456 | 1605 | 558 | 508 | 627 | 517 | 858 | 675 | 819 | 817 | 2510 | 10732 |
| 642800 CLAIMS FOR LOSS/SETTLEME | 1300 | 15 | | 582 | | | | | | 160 | | 167 | 2224 |
| TOTAL | 137321 | 176347 | 177249 | 194893 | 192181 | 185311 | 181843 | 187527 | 183641 | 196470 | 174703 | 194948 | 2182434 |
| TOTAL OPERATING EXPENS | 1463704 | 1335035 | 1385206 | 1406489 | 1343142 | 1275676 | 1252574 | 1391737 | 1327926 | 1418188 | 1319665 | 1472113 | 16391455 |
| OPERATING MARGIN | 378232 | 198093 | 182388 | 85574 | 219078 | 264026 | 149401 | 292739 | 195648 | 256310 | 29376 | 57398 | 2308263 |
| OPERATING MARGIN % | 20.53 % | 12.92 % | 11.63 % | 5.74 % | 14.02 % | 17.15 % | 10.66 % | 17.38 % | 12.84 % | 15.31 % | 2.18 % | 3.75 % | 12.34 % |
| PROPERTY & FINANCIAL | | | | | | | | | | | | | |
| 710300 MANAGEMENT FEES | 89556 | 74517 | 78378 | 71323 | 71396 | 71212 | 67792 | 77638 | 72245 | 75411 | 65988 | 71184 | 886740 |
| 710611 RENT BUILDING | | | | | | | | | | 354 | | 232 | 586 |
| 710613 RENT EQUIPMENT | 511 | 1280 | 453 | 1719 | 455 | 455 | 976 | 700 | 231 | 149 | 209 | 409 | 7647 |

| DESCRIPTION | December | November | October | September | August | July | June | May | April | March | February | January | 12 Month TOTAL |
|---------------------------------|----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|---------|---------|----------|---------|-------------------|
| 710621 LEASE BUILDING | 44374 | 44374 | 3830 | 49001 | 49001 | 49001 | 49001 | 48781 | 48781 | 48781 | 48781 | 48781 | 532487 |
| 710623 LEASE EQUIPMENT | | | | 505 | | 505 | | | 505 | | | 675 | 2190 |
| 710631 VARIABLE & ADDITIONAL LE | 12931 | 12941 | 55659 | 8314 | 8834 | 10489 | 8681 | 8314 | 10668 | 8414 | 8314 | 10484 | 164043 |
| TOTAL | 147572 | 133112 | 138320 | 130862 | 129686 | 131662 | 126450 | 135433 | 132430 | 133109 | 123292 | 131765 | 1593693 |
| NONALLOWABLE | | | | | | | | | | | | | |
| 720310 PENALTIES | 22320- | | 100 | | | | | | | | | | 22220- |
| TOTAL | 22320- | | 100 | | | | | | | | | | 22220- |
| TOTAL NON-OPERATING EX | 125252 | 133112 | 138420 | 130862 | 129686 | 131662 | 126450 | 135433 | 132430 | 133109 | 123292 | 131765 | 1571473 |
| TOTAL ALL EXPENSES | 1588956 | 1468147 | 1523626 | 1537351 | 1472828 | 1407338 | 1379024 | 1527170 | 1460356 | 1551297 | 1442957 | 1603878 | 17962928 |
| PRE TAX PROFIT | 252980 | 64981 | 43973 | 45290- | 89390 | 132367 | 22950 | 157301 | 63219 | 123205 | 93918- | 74371- | 736787 |
| Info Only NO UPL \$ | | | | | | | | | | | | | |
| OPERATING MARGIN | 0.00 % | 4801.09 % | 4351.90 % | 2002.20 % | 5052.54 % | 6093.38 % | 3966.05 % | 579.31 % | 0.00 % | 0.00 % | 0.00 % | 0.00 % | 0.00 % |
| OPERATING MARGIN | 20.53 | 12.92 | 11.63 | 5.74 | 14.02 | 17.15 | 10.66 | 17.38 | 12.84 | 15.31 | 2.18 | 3.75 | 12.34 |

HIGHLANDS
FITCHBURG
Comparative Balance Sheet
December 31, 2022

0007

| ACCOUNT DESCRIPTION | NET ACTIVITY FOR MONTH | CURRENT BALANCE | PREVIOUS YEAR END | INCREASE/ DECREASE-- |
|----------------------------------------|---------------------------|---------------------|----------------------|-------------------------|
| CASH | | | | |
| OPERATING CASH LOCAL - CAP | | 1,000.00 | 1,000.00 | |
| OPERATING CASH | 17,514.88- | 983,016.92 | 901,916.08 | 81,100.84 |
| PAYROLL CASH | 130.49 | 230.49 | 418.55 | 188.06- |
| PAYROLL CLEARING | 75.00- | 25.00 | 25.00 | |
| PETTY CASH | | 750.00 | 750.00 | |
| PETTY CASH | | 750.00 | 750.00 | |
| TOTAL CASH | 17,459.39- | 985,772.41 | 904,859.63 | 80,912.78 |
| ACCOUNTS & NOTES RECEIVABLE | | | | |
| PATIENT RECEIVABLES | | | | |
| A/R ADJUSTMENT CLEARING | 0.29 | | | |
| A/R REFUND CLEARING | | | | |
| A/R PRIVATE | 26,308.33 | 76,996.25 | 1,712.78- | 1,712.78 |
| A/R PRIVATE M'CAID DENIED | 1,618.02 | 1,618.02 | 74,513.03 | 2,483.22 |
| A/R SNF M'CAID | 125,070.93 | 653,122.52 | | 1,618.02 |
| A/R SNF M'CAID PENDING | 24,565.63 | 221,909.18 | 507,484.53 | 145,637.99 |
| A/R SNF M'CAID CLEARING | 27,406.79 | 27,406.79 | 109,864.88 | 112,044.30 |
| A/R M'CARE A | 47,714.44 | 421,144.34 | | 27,406.79 |
| A/R M'CARE A COINS M'CAID | 2,160.90 | 36,682.30 | 331,877.82 | 89,266.52 |
| A/R M'CARE A COINS OTHER | 7,150.92 | 75,967.03 | 37,644.86 | 962.56- |
| A/R M'CARE B | 9,378.12- | 4,950.06 | 83,045.50 | 7,078.47- |
| A/R M'CARE B COINS | 1,130.84- | 3,627.30 | 10,217.41 | 5,267.35- |
| A/R VA/HOSP | 6,892.23 | 28,622.01 | 3,457.00 | 170.30 |
| A/R SNF INS/CONTRACT | 15,876.66 | 87,294.80 | 11,673.28 | 16,948.73 |
| A/R SNF INSUR PART B | 2,402.82- | 4,672.82 | 181,591.55 | 94,296.75- |
| A/R MMC | 91,377.10 | 292,674.88 | 2,760.16 | 1,912.66 |
| A/R MMC COINS MEDICAID | 400.00 | 1,020.00 | 239,252.28 | 53,422.60 |
| A/R MMC COINS OTHER | 181.26- | 7,310.17 | | 1,020.00 |
| A/R MMC PART B | 413.71- | 9,432.14 | 14,834.48 | 7,524.31- |
| A/R MMC PART B COINS | 735.00- | 210.00 | 9,285.58 | 146.56 |
| DEFERRED REVENUE | 19,844.86- | 62,202.16- | 64,844.66- | 210.00 |
| TOTAL PATIENT RECEIVABLES | 342,455.63 | 1,892,458.45 | 1,550,944.92 | 2,642.50 |
| ALLOWANCE FOR BAD DEBTS | | | | |
| A/R PRIVATE B/D ALLOW-GOV'T DI | | | | |
| A/R PRIVATE M'CAID DENIED B/D | 207.00- | 2,203.00- | 2,408.00- | 205.00 |
| A/R PRIVATE <90 DAYS B/D ALLOW | 1,618.02- | 1,618.02- | | 1,618.02- |
| A/R PRIVATE >90 DAYS B/D ALLOW | 771.45- | 841.98- | 1,131.74- | 289.76 |
| A/R SNF M'CAID PENDING B/D ALL | 2,698.00 | 8,920.06- | 19,934.20- | 11,014.14 |
| A/R M'CARE B COINS B/D ALLOW | 5,841.70- | 52,770.00- | 26,125.87- | 26,644.13- |
| A/R MMC COINS B/D ALLOW | 700.00 | 2,235.00- | 1,955.00- | 280.00- |
| A/R MMC COINS OTHER B/D ALLOW | 14.00 | 585.00- | | 602.00 |
| A/R MMC PART B COINS B/D ALLOW | 454.00 | 129.00- | 1,187.00- | 129.00- |
| TOTAL ALLOW FOR BAD DEBTS | 4,572.17- | 69,302.06- | 52,741.81- | 16,560.25- |
| NET PATIENT A/R | 337,883.46 | 1,823,156.39 | 1,498,203.11 | 324,953.28 |

0007

| ACCOUNT DESCRIPTION | NET ACTIVITY FOR MONTH | CURRENT BALANCE | PREVIOUS YEAR END | INCREASE/ DECREASE- |
|-------------------------------|---------------------------|--------------------|----------------------|------------------------|
| OTHER ACCOUNTS RECEIVABLE | | | | |
| M'CARE A BAD DEBT 2021 | 132.55 | 1,980.02 | 6,840.78 | 6,840.78- |
| M'CARE A BAD DEBT 2022 | 2,270.94 | 2,270.94 | | 1,980.02 |
| A/R | 2,558.79- | 4,204.01 | 2,613.97 | 2,270.94 |
| A/R LOCA FACILITY | 63,800.48 | 133,061.81 | 6,425.84 | 1,590.04 |
| A/R - RELATED PARTY | 49,447.35- | | | 124,635.97 |
| A/R LEADER CARE | | | | |
| TOTAL OTHER A/R | 14,197.83 | 141,516.78 | 17,880.59 | 123,636.19 |
| NOTES RECEIVABLE | | | | |
| TOTAL A/R & N/R | 352,081.29 | 1,964,673.17 | 1,516,083.70 | 448,589.47 |
| SUPPLIES & OTHER CURRENT | | | | |
| PREPAID LEADER CARE LIABILITY | 1,161.62- | | | |
| PREPAID GROUP INSUR | 2,268.85 | 2,268.85 | | 2,268.85 |
| PREPAID DUES | 963.18- | | | |
| PREPAID DUES | 266.25- | | | |
| PREPAID OTHER | 1,533.33- | | | |
| PREPAID OTHER | 441.66- | | | |
| PREPAID OTHER | 60,768.69 | 60,768.69 | 675.30 | 60,093.39 |
| PREPAID OTHER | 811.97- | 811.97 | 788.32 | 23.65 |
| PREPAID OTHER | 288.30- | | | |
| PREPAID LANSONC | 1,403.95- | 1,596.96 | 87,542.70 | 85,945.74- |
| TOTAL SUPPLIES/OTHER CURRENT | 56,167.28 | 65,446.47 | 89,006.32 | 23,559.85- |
| TOTAL CURRENT ASSETS | 390,789.18 | 3,015,892.05 | 2,509,949.65 | 505,942.40 |
| LAND & IMPROVEMENTS | | | | |
| BUILDING & IMPROVEMENTS | | | | |
| EQUIPMENT, FURN & FIXTURES | | | | |
| EQUIPMENT & FURNITURE | 46,369.23- | 48,951.92 | 48,951.92 | |
| TRANSPORTATION EQUIPMENT | | | | |
| TOTAL EQUIP, FURN & FIXTURES | 46,369.23- | 48,951.92 | 48,951.92 | |
| LEASED PROP UNDER CAP LEASE | | | | |
| ACCUMULATED DEPRECIATION | | | | |
| ACCUM DEPR TRANS EQUIP | | | | |
| TOTAL ACCUMULATED DEPR | | | | |
| NET PROPERTY & EQUIPMENT | 46,369.23- | 48,951.92- | 48,951.92- | |
| OTHER LONG-TERM ASSETS | | | | |
| RESIDENT TRUST FUNDS | 6,347.40- | 23,138.99 | 31,482.44 | 8,343.45- |

HIGHLANDS
FITCHBURG
Comparative Balance Sheet
December 31, 2022

PAGE 3
03/17/23
15:11

0007

| ACCOUNT DESCRIPTION | NET ACTIVITY FOR MONTH | CURRENT BALANCE | PREVIOUS YEAR END | INCREASE/ DECREASE-- |
|--------------------------------|---------------------------|--------------------|----------------------|-------------------------|
| RIGHT-OF-USE ASSET-OPERATING L | 27,258.98- | 8,411,683.96 | | 8,411,683.96 |
| TOTAL OTHER ASSETS | 33,606.38- | 8,434,822.95 | 31,482.44 | 8,403,340.51 |
| LONG-TERM A/R | | | | |
| INSURANCE RECOVERIES RECEIVABL | 99,743.05- | | 99,743.05 | 99,743.05- |
| TOTAL LONG-TERM A/R | 99,743.05- | | 99,743.05 | 99,743.05- |
| INTANGIBLE ASSETS | | 10,000.00 | 10,000.00 | |
| COVENANT NOT TO COMPETE | | 10,000.00 | | |
| TOTAL INTANGIBLE ASSETS | | 10,000.00 | 10,000.00 | |
| ACCUMULATED AMORT OTH ASSETS | | | | |
| ACCUM AMORT COVENANT | | 10,000.00- | 10,000.00- | |
| TOTAL ACCUMULATED AMORTIZTN | | 10,000.00- | 10,000.00- | |
| NET OTHER ASSETS | 133,349.43- | 8,434,822.95 | 131,225.49 | 8,303,597.46 |
| INTERCOMPANY | | | | |
| TOTAL ASSETS | 211,070.52 | 11,450,715.00 | 2,641,175.14 | 8,809,539.86 |

HIGHLANDS
FITCHBURG
Comparative Balance Sheet
December 31, 2022

PAGE 4
03/17/23
15:11

0007

| ACCOUNT DESCRIPTION | NET ACTIVITY FOR MONTH | CURRENT BALANCE | PREVIOUS YEAR END | INCREASE/ DECREASE-- |
|--------------------------------|---------------------------|--------------------|----------------------|-------------------------|
| ACCOUNTS PAYABLE | | | | |
| TRADE ACCOUNTS PAYABLE | 97,721.03 | 307,863.65 | 283,281.77 | 24,581.88 |
| A/P | 1,943.00 | 1,943.00 | | 1,943.00 |
| A/P MONTH END ACCRUAL | 63,170.98 | 21,781.20 | | 76,455.65- |
| A/P MANAGEMENT FEES - MANAGED | 45,816.00 | | 98,236.85 | |
| A/P TREASURY REFUND CLEARING - | 55,000.00- | | | |
| TOTAL ACCOUNTS PAYABLE | 153,651.01 | 331,587.85 | 381,518.62 | 49,930.77- |
| ACCURED SALARIES | | | | |
| FEDERAL INCOME TAX W/H | 270.70 | 22,796.44 | | 22,796.44 |
| FEDERAL UNEMPLOY TAX PAY | 1,124.21 | 1,257.76 | 94.56 | 1,163.20 |
| FICA TAX W/H | 1,343.95 | 16,036.44 | | 16,036.44 |
| FICA EMPLOYERS PORTION | 5,217.79- | 16,036.45 | 12,512.59 | 3,523.86 |
| STATE INCOME TAX W/H | 124.67- | 9,514.24 | | 9,514.24 |
| STATE UNEMPLOY TAX PAY | 4,007.83 | 3,369.34 | 1,093.76 | 2,275.58 |
| STATE FAM/MED LEAVE INS W/H | 15.38 | 685.12 | | 685.12 |
| STATE FAM/MED LEAVE INS ER POR | 355.57- | 672.16 | 627.75 | 44.41 |
| 401K W/H | 859.03 | 5,737.43 | 4,543.36 | 1,194.07 |
| HSA WITHHOLDING | 34.23- | 532.30 | 477.77 | 54.53 |
| ACCURED SALARIES | 94,754.72- | 156,085.54 | 156,097.08 | 11.54- |
| ACCURED VACATION & SICK | 13,296.84 | 164,708.21 | 172,505.56 | 7,797.35- |
| TOTAL ACCURED EXPENSES | 79,569.04- | 397,431.43 | 347,952.43 | 49,479.00 |
| ACCURED OTHER EXPENSES | | | | |
| ACCURED AUDIT FEES | 505.00- | 2,550.00 | 2,550.00 | |
| MISC ACCURED | 78,672.94 | 232,834.33 | 218,309.39 | 14,524.94 |
| DEFERRED REVENUE-MCR ACCELERAT | | | 650,726.41 | 650,726.41- |
| GARNISHMENTS | | 381.46 | | 381.46 |
| OPERATING LEASE LIABILITY-CURR | 682.16 | 335,326.88 | | 335,326.88 |
| TOTAL ACCURED OTHER EXPENSES | 78,850.10 | 571,092.67 | 871,585.80 | 300,493.13- |
| INCOME TAXES | | | | |
| TOTAL ACCURED EXPENSES | 718.94- | 968,524.10 | 1,219,538.23 | 251,014.13- |
| NOTES PAYABLE | | | | |
| CRNT MATURITIES OF L/T DEBT | | | | |
| TOTAL CURRENT LIABILITIES | 152,932.07 | 1,300,111.95 | 1,601,056.85 | 300,944.90- |
| LONG TERM DEBT | | | | |
| DEFERRED INCOME TAXES & OTHER | | | | |
| UNCLAIMED PROPERTY 1998+ | | 1,005.36 | 1,045.38 | 40.02- |
| RESIDENT TRUST FUND | 6,347.40- | 23,138.99 | 31,482.44 | 8,343.45- |
| MRF: ACCURED TAIL/EXCESS LIABI | 31,752.00- | 194,466.00 | 226,218.00 | 31,752.00- |
| LCRA DUE TO/FROM - MANAGED | 20,689.65- | 31,604.29 | 9,350.52- | 40,954.81 |
| OPERATING LEASE LIABILITY-NONC | 27,941.16- | 8,076,357.06 | | 8,076,357.06 |
| ACCURED LIABILITY RISKS | 99,743.05- | | 99,743.05 | 99,743.05- |

HIGHLANDS
FITCHBURG
Comparative Balance Sheet
December 31, 2022

PAGE 5
03/17/23
15:11

0007

| ACCOUNT DESCRIPTION | NET ACTIVITY FOR MONTH | CURRENT BALANCE | PREVIOUS YEAR END | INCREASE/ DECREASE-- |
|-------------------------------|---------------------------|--------------------|----------------------|-------------------------|
| TOTAL DEF TAXES & OTHER | 186,473.26- | 8,326,571.70 | 349,138.35 | 7,977,433.35 |
| PRTR'S CAP/STCKHLDERS EQUITY | | | | |
| CONT CAPITAL-F.L. PRESTON | | 400,000.00 | | 400,000.00 |
| INVESTMENT IN SPE/MEMBER | 8,368.26- | 2,083,589.17 | 2,066,325.13 | 17,264.04 |
| WITHDRAWALS | | 5,190,835.14- | 5,190,625.14- | 210.00- |
| WITHDRAWALS-F.L. PRESTON | | 5,377,250.73- | 5,356,460.73- | 20,790.00- |
| EARNED CAPITAL/RET'D EARNINGS | | 9,171,740.68 | 9,171,740.68 | |
| Y-T-D NET INCOME (LOSS) | 252,979.97 | 736,787.37 | | 736,787.37 |
| TOTAL PRTR/CAP/RET EARNINGS | 244,611.71 | 1,824,031.35 | 690,979.94 | 1,133,051.41 |
| TOTAL LIABILITIES & EQUITY | 211,070.52 | 11,450,715.00 | 2,641,175.14 | 8,809,539.86 |

HIGHLANDS-SPE
CITY
Comparative Balance Sheet
December 31, 2022

PAGE 1
03/17/23
15:19

0007

| ACCOUNT DESCRIPTION | NET ACTIVITY FOR MONTH | CURRENT BALANCE | PREVIOUS YEAR END | INCREASE/ DECREASE |
|------------------------------|---------------------------|----------------------|----------------------|-----------------------|
| CASH | | | | |
| OPERATING CASH | 3,326.70 | 19,967.91 | 21,068.31 | 1,100.40- |
| TOTAL CASH | <u>3,326.70</u> | <u>19,967.91</u> | <u>21,068.31</u> | <u>1,100.40-</u> |
| ACCOUNTS & NOTES RECEIVABLE | | | | |
| PATIENT RECEIVABLES | | | | |
| ALLOWANCE FOR BAD DEBTS | | | | |
| OTHER ACCOUNTS RECEIVABLE | | | | |
| NOTES RECEIVABLE | | | | |
| SUPPLIES & OTHER CURRENT | | | | |
| PREPAID PROP INSUR | 5,317.07- | | | |
| PREPAID OTHER INSUR | 36,106.29 | 36,106.29 | 37,544.32 | 1,438.03- |
| PREPAID TAXES | 8,439.25- | | | |
| PREPAID TAXES | 724.91- | | | |
| TOTAL SUPPLIES/OTHER CURRENT | <u>21,625.06</u> | <u>36,106.29</u> | <u>37,544.32</u> | <u>1,438.03-</u> |
| TOTAL CURRENT ASSETS | 24,951.76 | 56,074.20 | 58,612.63 | 2,538.43- |
| LAND & IMPROVEMENTS | | | | |
| LAND | | 280,359.44 | 280,359.44 | |
| LAND IMPROVEMENTS | | 575,422.38 | 575,422.38 | |
| TOTAL LAND & IMPROVEMENTS | | <u>855,781.82</u> | <u>855,781.82</u> | |
| BUILDING & IMPROVEMENTS | | | | |
| BUILDINGS | | 8,012,964.51 | 8,012,964.51 | |
| BUILDING IMPROVEMENTS | 36,021.33 | 1,429,752.88 | 1,317,048.18 | 112,704.70 |
| TOTAL BLDGS & IMPROVEMENTS | <u>36,021.33</u> | <u>9,442,717.39</u> | <u>9,330,012.69</u> | <u>112,704.70</u> |
| EQUIPMENT, FURN & FIXTURES | | | | |
| EQUIPMENT & FURNITURE | 23,251.80 | 1,123,269.40 | 1,029,112.57 | 94,156.83 |
| TOTAL EQUIP, FURN & FIXTURES | <u>23,251.80</u> | <u>1,123,269.40</u> | <u>1,029,112.57</u> | <u>94,156.83</u> |
| LEASED PROP UNDER CAP LEASE | | | | |
| ACCUMULATED DEPRECIATION | | | | |
| ACCUM DEPR LAND IMPROVE | 1,597.33- | 296,918.23- | 276,975.34- | 19,942.89- |
| ACCUM DEPR BUILDINGS | 22,554.95- | 5,770,541.05- | 5,499,878.82- | 270,662.23- |
| ACCUM DEPR BLDG IMPROVE | 9,604.11- | 722,679.25- | 639,109.93- | 83,569.32- |
| ACCUM DEPR EQUIP/FURNIT | 6,089.85- | 788,179.66- | 720,225.17- | 67,954.49- |
| TOTAL ACCUMULATED DEPR | <u>39,846.24-</u> | <u>7,578,318.19-</u> | <u>7,136,189.26-</u> | <u>442,128.93-</u> |
| NET PROPERTY & EQUIPMENT | 19,426.89 | 3,843,450.42 | 4,078,717.82 | 235,267.40- |

HIGHLANDS-SPE
CITY
Comparative Balance Sheet
December 31, 2022

PAGE 2
03/17/23
15:19

0007

| ACCOUNT DESCRIPTION | NET ACTIVITY FOR MONTH | CURRENT BALANCE | PREVIOUS YEAR END | INCREASE/ DECREASE- |
|--------------------------------|---------------------------|--------------------|----------------------|------------------------|
| OTHER LONG-TERM ASSETS | | | | |
| MISC RESTR FND-TAX ESCROW | 7,303.51 | 67,977.82 | 68,706.64 | 728.82- |
| MISC RESTR FND-REPLACEMENT RSV | 8,117.21 | 467,372.25 | 462,996.65 | 4,375.60 |
| MISC RESTR FND-INSURANCE ESCRO | 5,597.30 | 78,354.94 | 77,234.03 | 1,120.91 |
| MISC RESTR FND-MISC ESCROW | 35,975.43- | 4,983.07 | 4,690.44 | 292.63 |
| TOTAL OTHER ASSETS | 14,957.41- | 618,688.08 | 613,627.76 | 5,060.32 |
| LONG-TERM A/R | | | | |
| INTANGIBLE ASSETS | | | | |
| ACCUMULATED AMORT OTH ASSETS | | | | |
| NET OTHER ASSETS | 14,957.41- | 618,688.08 | 613,627.76 | 5,060.32 |
| INTERCOMPANY | | | | |
| TOTAL ASSETS | 29,421.24 | 4,518,212.70 | 4,750,958.21 | 232,745.51- |

HIGHLANDS-SPE
CITY
Comparative Balance Sheet
December 31, 2022

0007

| ACCOUNT DESCRIPTION | NET ACTIVITY FOR MONTH | CURRENT BALANCE | PREVIOUS YEAR END | INCREASE/ DECREASE- |
|--------------------------------|---------------------------|--------------------|----------------------|------------------------|
| ACCOUNTS PAYABLE | 850.00- | | | |
| TRADE ACCOUNTS PAYABLE | 63,800.48 | 133,061.81 | 8,425.84 | 124,635.97 |
| A/P-RELATED PARTY | | | | |
| TOTAL ACCOUNTS PAYABLE | 62,950.48 | 133,061.81 | 8,425.84 | 124,635.97 |
| ACCRUED SALARIES | | | | |
| ACCRUED OTHER EXPENSES | | | | |
| INCOME TAXES | | | | |
| NOTES PAYABLE | | | | |
| CRNT MATURITIES OF L/T DEBT | | | | |
| MORTGAGE PAY | 7,550.37 | 318,703.52 | 311,153.15 | 7,550.37 |
| TOTAL CURRENT MATURITIES | 7,550.37 | 318,703.52 | 311,153.15 | 7,550.37 |
| TOTAL CURRENT LIABILITIES | 70,500.85 | 451,765.33 | 319,578.99 | 132,186.34 |
| LONG TERM DEBT | | | | |
| MORTGAGE PAY | 33,765.69- | 7,677,958.34 | 7,996,661.86 | 318,703.52- |
| DEFERRED FINANCING | | 274,897.40- | 274,897.40- | |
| ACCUMULATED DEFERRED FINANCING | 1,025.84 | 145,398.74 | 133,088.83 | 12,309.91 |
| TOTAL LONG-TERM DEBT | 32,739.85- | 7,548,459.68 | 7,854,853.29 | 306,393.61- |
| DEFERRED INCOME TAXES & OTHR | | | | |
| PRTRN'S CAP/STCKHLDRS EQUITY | | | | |
| CONT CAPITAL-F.L. PRESTON | | 6,330.54 | 6,330.54 | |
| INVESTMENT IN SPE/MEMBER | 8,368.26 | 2,083,589.17- | 2,066,325.13- | 17,264.04- |
| EARNED CAPITAL/RET'D EARNINGS | | 1,363,479.48- | 1,363,479.48- | |
| Y-T-D NET INCOME (LOSS) | 16,708.02- | 41,274.20- | | 41,274.20- |
| TOTAL PRTRN/CAP/RET EARNINGS | 8,339.76- | 3,482,012.31- | 3,423,474.07- | 58,538.24- |
| TOTAL LIABILITIES & EQUITY | 29,421.24 | 4,518,212.70 | 4,750,958.21 | 232,745.51- |