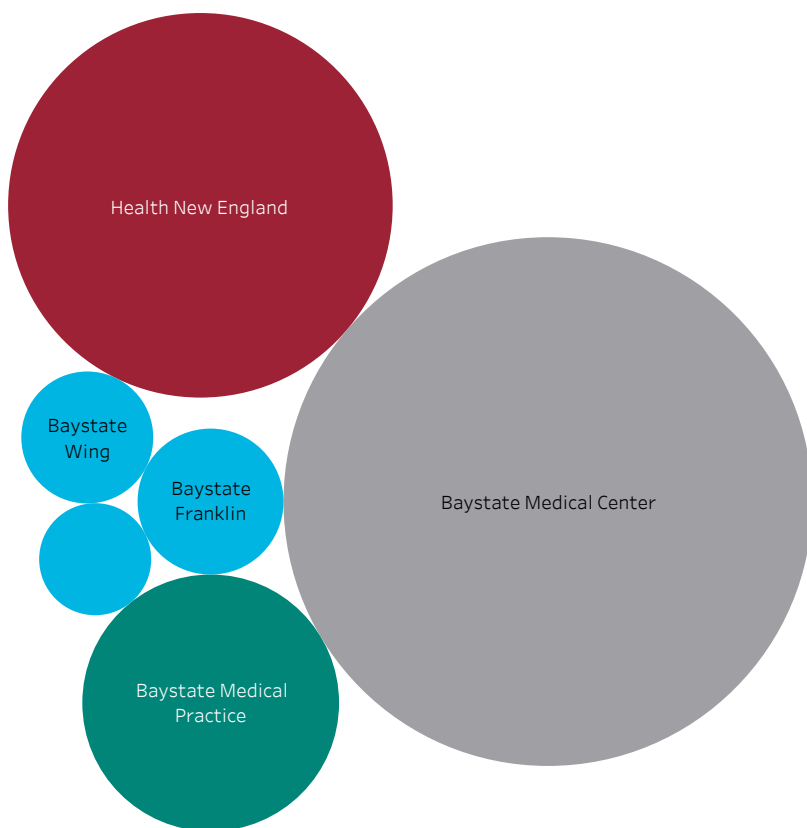


Baystate Health



- Community-High Public Payer
- Health Plan
- Physician Organization
- Teaching Hospital

Images are sized based on the entity's portion of operating revenue within their health system. Image size is not comparable between systems.

		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
Hospital Health System	Baystate Health	\$2,376.4	\$1,085.0	\$71.0	2.3%	3.0%
Acute Hospital	Baystate Franklin Medical Center	\$106.7	\$46.2	\$1.0	1.0%	1.0%
	Baystate Medical Center	\$1,400.1	\$839.0	\$126.4	8.3%	9.0%
	Baystate Noble Hospital	\$62.9	\$14.7	(\$9.6)	-15.2%	-15.2%
	Baystate Wing Hospital	\$87.2	\$42.9	(\$6.2)	-7.3%	-7.1%
Physician Organization	Baystate Medical Practice	\$330.1		(\$48.5)	-14.7%	-14.7%
Health Plan	Health New England	\$740.6		\$3.4	-0.1%	0.5%

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.