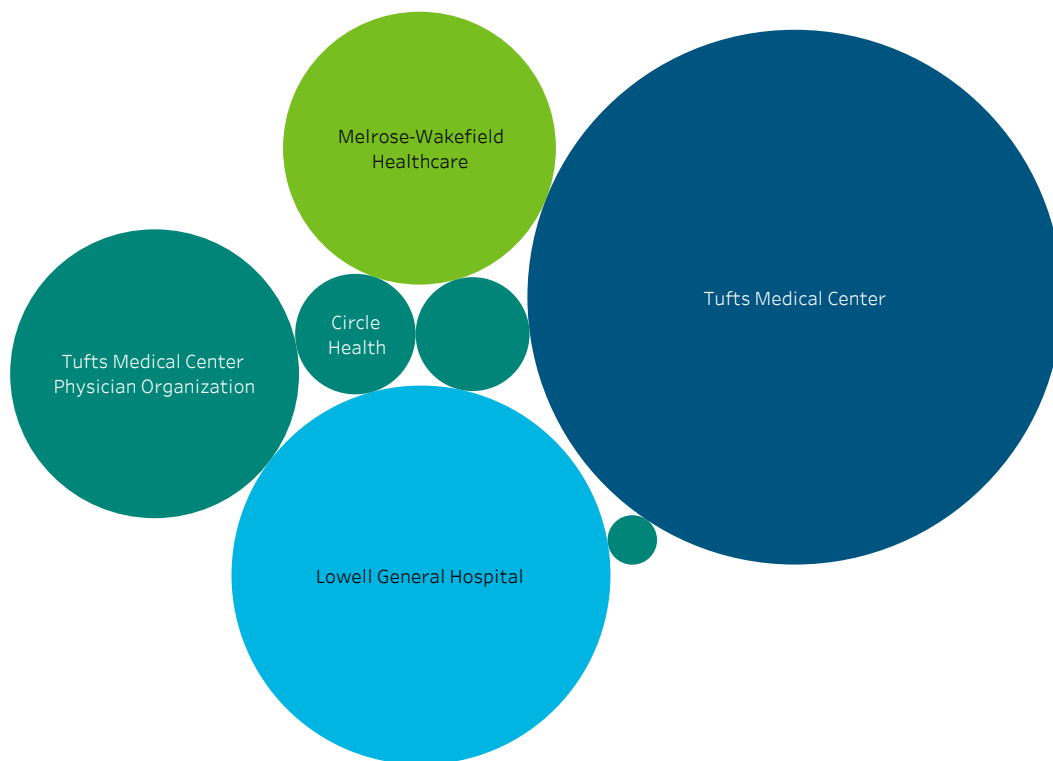


Wellforce

- Academic Medical Center
- Community Hospital
- Community-High Public Payer
- Physician Organization

Images are sized based on the entity's portion of operating revenue within their health system. Image size is not comparable between systems.



		Operating Revenue in Millions	Net Assets in Millions	Profit (Loss) in Millions	Operating Margin	Total Margin
Hospital Health System	Wellforce	\$2,055.4	\$693.2	\$129.5	0.0%	5.9%
Acute Hospital	Lowell General Hospital	\$472.0	\$137.8	\$14.1	2.8%	3.0%
	Melrose-Wakefield Healthcare	\$244.7	\$178.3	\$20.6	5.6%	8.2%
	Tufts Medical Center	\$939.9	\$143.3	\$33.9	3.7%	3.6%
Physician Organization	Circle Health Physicians Inc	\$47.7		(\$12.2)	-25.5%	-25.5%
	Hallmark Health Medical Associates	\$42.6		(\$15.5)	-36.3%	-36.3%
	Tufts Medical Center Community Care	\$8.1		(\$3.5)	-43.2%	-43.2%
	Tufts Medical Center Physician Organization	\$274.2		\$1.4	0.6%	0.5%

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.