

INTRODUCTION TO NON-ACUTE HOSPITAL PROFILES

Non-acute hospitals in Massachusetts are typically identified as behavioral health, rehabilitation, chronic care, and state-operated facilities. CHIA has defined non-acute hospitals in this publication using the Massachusetts Department of Public Health (DPH) and Department of Mental Health (DMH) license criteria.

Specialty non-acute hospitals are not considered a hospital type; however, individual specialty non-acute hospital profiles are available.

To see the non-acute and acute hospital profiles, refer to the [HFY 2024 Hospital Profiles Compendium](#).

Behavioral health hospitals are licensed by DMH for psychiatric services and by DPH for substance abuse services.

Behavioral Health Hospital page B1

| | |
|---|--|
| Arbour Hospital | Miravista Behavioral Health Center |
| Arbour-Fuller Hospital | Southcoast Behavioral Hospital |
| Arbour-HRI Hospital | Taravista Behavioral Health |
| Bournewood Hospital | Valley Springs Behavioral Hospital |
| Haverhill Pavilion Behavioral Health Hospital | Walden Behavioral Care |
| Hospital for Behavioral Medicine | Westborough Behavioral Healthcare Hospital |
| McLean Hospital | Westwood Lodge Pembroke |

Chronic care hospitals are hospitals with an average length of patient stay greater than 25 days. These hospitals typically provide longer-term care, such as ventilator-dependent care. Medicare classifies chronic hospitals as long-term care hospitals using the same 25-day threshold.

Chronic Care Hospital page B3

| | |
|----------------------------|---|
| New England Sinai Hospital | Spaulding Hospital Cambridge |
| Pamhealth Stoughton | Vibra Hospital of Western Massachusetts |

Rehabilitation hospitals provide intensive post-acute rehabilitation services, such as physical, occupational, and speech therapy services. For Medicare payment purposes, the federal government classifies hospitals as rehabilitation hospitals if they provide more than 60 percent of their inpatient services to patients with one or more of 13 diagnoses listed in federal regulations.

Rehabilitation Hospital page B5

| | |
|--|--|
| Encompass Braintree Rehabilitation Hospital | Spaulding Rehabilitation Hospital Boston |
| Encompass New England Rehabilitation Hospital | Spaulding Rehabilitation Hospital Cape Cod |
| Encompass Health Rehabilitation Hospital of Western Massachusetts | Vibra Hospital of Southern Massachusetts |
| Fairlawn Rehabilitation Hospital, an affiliate of Encompass Health | Whittier Rehabilitation Hospital Bradford |
| | Whittier Rehabilitation Hospital Westborough |

State-operated facilities are run by the Department of Mental Health (DMH) and Department of Public Health (DPH). DMH operates five hospitals that provide psychiatric and mental health care for those with otherwise limited access to facilities providing such care. DPH operates four multi-specialty hospitals that provide acute and chronic care to those for whom community facilities are not available or access to health care is restricted.

State-Operated Facilities..... page B7

Department of Mental Health Facilities

Cape Cod and Islands Community Mental Health Center
Corrigan Mental Health Center
Solomon Carter Fuller Mental Health Center
Taunton State Hospital
Worcester State Hospital

Department of Public Health Facilities

Lemuel Shattuck Hospital
Pappas Rehabilitation Hospital for Children
Tewksbury Hospital
Western Massachusetts Hospital

Specialty non-acute hospitals provide long-term and unique patient care services.

Specialty Non-Acute Hospital page B9

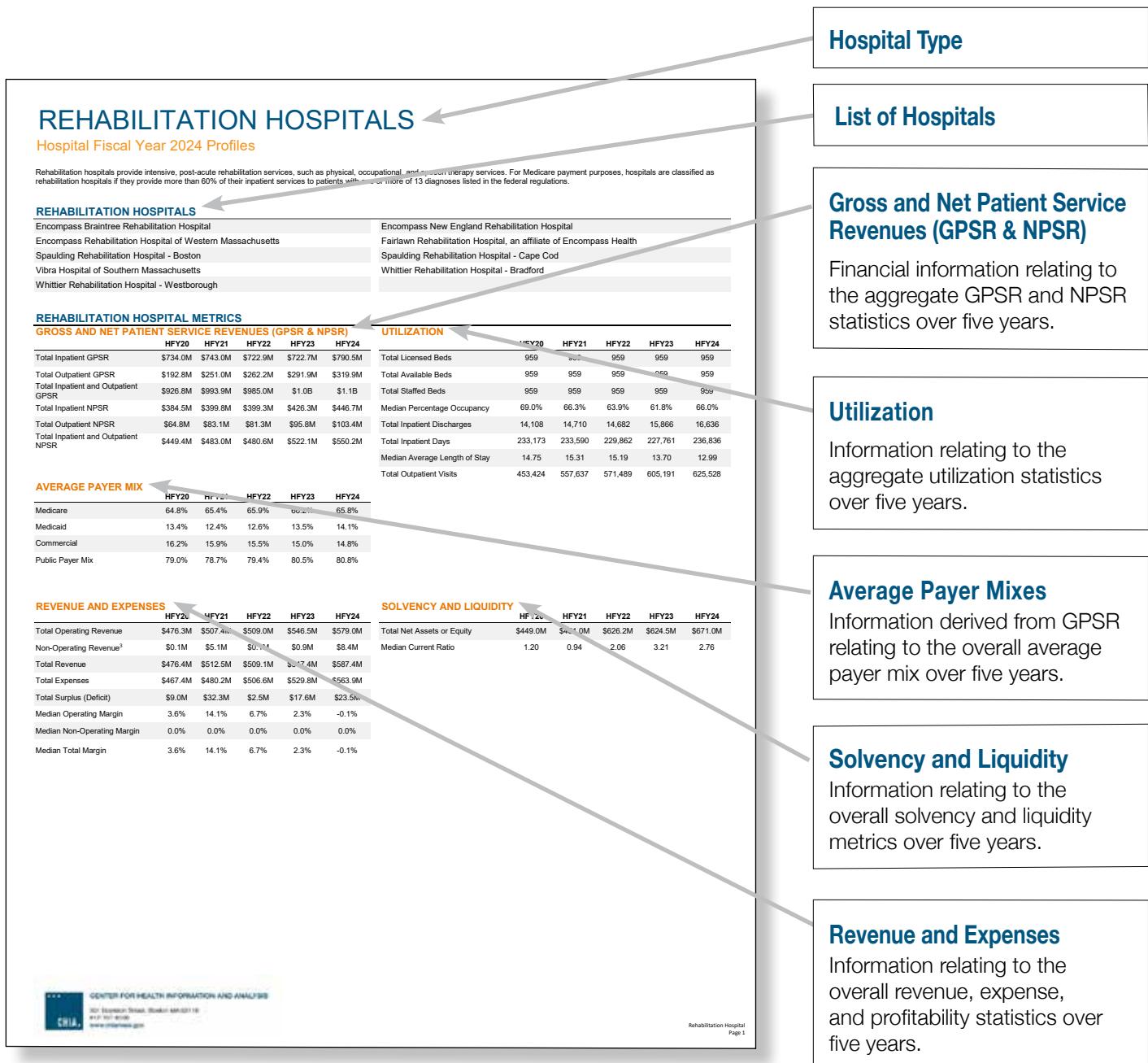
AdCare Hospital of Worcester
Franciscan Hospital for Children

Hebrew Rehabilitation Hospital

For detailed descriptions of the data sources and metrics used in the non-acute hospital profiles, please see the [technical appendix](#).

HOW TO READ NON-ACUTE HOSPITAL PROFILES—HOSPITAL FISCAL YEAR 2024

This sheet provides a brief introduction to the metrics on the non-acute hospital cohort-level profiles. Definitions and notes on all metrics are available in the [technical appendix](#).



HOW TO READ NON-ACUTE HOSPITAL PROFILES—HOSPITAL FISCAL YEAR 2024 (Continued)

This sheet provides a brief introduction to the metrics on the non-acute hospital cohort-level profiles. Definitions and notes on all metrics are available in the [technical appendix](#).

Inpatient Days

Five-year trend for each hospital in the cohort.

Percentage Occupancy

Five-year trend for each hospital.

Net Inpatient Revenue Per Patient Day

Five-year trend for each hospital.

Financial Metrics

Revenue, expenses, and profitability for each hospital in the cohort.

| REHABILITATION HOSPITAL: INDIVIDUAL HOSPITAL METRICS | | | | | | | | | | | |
|--|-------------------|-----------------------|---------------|----------------|-------------------------------|------------------------|----------------------|--------------|------------------|------------------|---------------|
| INPATIENT DAYS | | | | | AVERAGE LENGTH OF STAY (DAYS) | | | | | | |
| | HFY20 | HFY21 | HFY22 | HFY23 | HFY24 | | HFY20 | HFY21 | HFY22 | HFY23 | HFY24 |
| Encompass Braintree | 36,543 | 37,183 | 40,359 | 39,771 | 40,243 | Encompass Braintree | 14 | 14 | 14 | 13 | 13 |
| Encompass New England | 36,453 | 38,323 | 39,449 | 40,349 | 41,472 | Encompass New England | 13 | 12 | 12 | 12 | 12 |
| Encompass Western Mass | 17,574 | 18,161 | 18,214 | 18,027 | 18,573 | Encompass Western Mass | 13 | 13 | 13 | 12 | 12 |
| Fairlawn | 27,786 | 25,526 | 25,660 | 23,528 | 27,383 | Fairlawn | 13 | 14 | 13 | 12 | 12 |
| Spaulding Boston | 44,702 | 44,393 | 42,592 | 44,916 | 44,464 | Spaulding Boston | 21 | 20 | 21 | 18 | 16 |
| Spaulding Cape Cod | 15,311 | 15,981 | 14,526 | 15,826 | 15,814 | Spaulding Cape Cod | 15 | 16 | 16 | 14 | 13 |
| Vibra Southern | 22,616 | 21,762 | 19,479 | 17,303 | 19,119 | Vibra Southern | 41 | 35 | 37 | 36 | 43 |
| Whitter Bradford | 16,147 | 16,156 | 14,313 | 13,643 | 14,489 | Whitter Bradford | 22 | 19 | 17 | 16 | 18 |
| Whitter Westborough | 16,041 | 16,105 | 15,270 | 14,395 | 15,279 | Whitter Westborough | 18 | 15 | 15 | 14 | 17 |
| PERCENTAGE OCCUPANCY | | | | | | | | | | | |
| | HFY20 | HFY21 | HFY22 | HFY23 | HFY24 | | Medicare Mix | Medicaid Mix | Commercial Mix | Public Payer Mix | |
| Encompass Braintree | 53 | 54 | 59 | 58 | 59 | Encompass Braintree | 7.3% | 8.7% | 7.9% | 82.1% | |
| Encompass New England | 66 | 59 | 60 | 62 | 63 | Encompass New England | 78.5% | 1.9% | 7.7% | 83.2% | |
| Encompass Western Mass | 91 | 94 | 94 | 93 | 96 | Encompass Western Mass | 85.7% | 3.8% | 5.4% | 89.4% | |
| Fairlawn | 69 | 64 | 64 | 69 | 68 | Fairlawn | 76.1% | 7.5% | 0.2% | 82.6% | |
| Spaulding Boston | 93 | 92 | 89 | 93 | 92 | Spaulding Boston | 43.7% | 11.6% | 34.9% | 3.6% | |
| Spaulding Cape Cod | 70 | 73 | 66 | 72 | 72 | Spaulding Cape Cod | 67.4% | 8.6% | 18.7% | 78.1% | |
| Vibra Southern | 69 | 66 | 59 | 53 | 58 | Vibra Southern | 23.8% | 64.7% | 11.5% | 88.5% | |
| Whitter Bradford | 74 | 74 | 65 | 62 | 66 | Whitter Bradford | 71.0% | 11.0% | 17.6% | 82.0% | |
| Whitter Westborough | 50 | 50 | 48 | 45 | 47 | Whitter Westborough | 72.4% | 6.1% | 20.2% | 78.5% | |
| NET INPATIENT REVENUE PER PATIENT DAY | | | | | | | | | | | |
| | HFY20 | HFY21 | HFY22 | HFY23 | HFY24 | | HFY20 | HFY21 | HFY22 | HFY23 | HFY24 |
| Encompass Braintree | 1,585 | 1,627 | 1,678 | 1,775 | 1,863 | Encompass Braintree | 26.5% | 27.975 | 18,703 | 18,185 | 17,275 |
| Encompass New England | 1,694 | 1,781 | 1,798 | 1,886 | 1,961 | Encompass New England | 3,520 | 1 | 0 | 0 | 0 |
| Encompass Western Mass | 1,629 | 1,741 | 1,734 | 1,865 | 1,872 | Encompass Western Mass | 1,668 | 0 | 0 | 0 | 0 |
| Fairlawn | 1,557 | 1,552 | 1,557 | 1,780 | 1,853 | Fairlawn | 2,918 | 0 | 0 | 0 | 0 |
| Spaulding Boston | 1,956 | 2,006 | 2,052 | 2,163 | 2,138 | Spaulding Boston | 284,348 | 368,588 | 384,700 | 417,598 | 437,231 |
| Spaulding Cape Cod | 1,886 | 1,900 | 1,935 | 2,015 | 2,101 | Spaulding Cape Cod | 97,759 | 127,189 | 129,360 | 157,749 | 138,112 |
| Vibra Southern | 1,219 | 1,282 | 1,248 | 1,495 | 1,351 | Vibra Southern | 272 | 0 | 0 | 0 | 0 |
| Whitter Bradford | 1,518 | 1,564 | 1,685 | 1,727 | 1,659 | Whitter Bradford | 27,524 | 23,287 | 27,052 | 22,136 | 19,441 |
| Whitter Westborough | 1,531 | 1,692 | 1,651 | 1,783 | 1,752 | Whitter Westborough | 8,309 | 10,597 | 11,618 | 11,523 | 13,460 |
| HFY 2024 FINANCIAL METRICS | | | | | | | | | | | |
| | Operating Revenue | Non-Operating Revenue | Total Revenue | Total Expenses | Income (Loss) | Operating Margin | Non-Operating Margin | Total Margin | Total Net Assets | Current Ratio | Avg Age Plant |
| Encompass Braintree | \$78.2M | \$0.0M | \$78.2M | \$61.9M | \$16.3M | 20.9% | 0.0% | 20.9% | \$259.1M | 2.2 | 2.5 |
| Encompass New England | \$81.6M | \$0.0M | \$81.6M | \$65.2M | \$16.4M | 20.1% | 0.0% | 20.1% | \$202.6M | 4.7 | 3.0 |
| Encompass Western Mass | \$34.9M | \$0.0M | \$34.9M | \$27.9M | \$7.0M | 19.9% | 0.0% | 19.9% | \$18.8M | 2.8 | 9.6 |
| Fairlawn | \$51.4M | \$0.0M | \$51.4M | \$43.2M | \$8.2M | 15.9% | 0.0% | 15.9% | \$27.8M | 4.5 | 5.9 |
| Spaulding Boston | \$196.4M | \$7.9M | \$204.3M | \$220.4M | (\$15.5M) | -11.6% | 3.9% | -7.8% | \$148.7M | 0.5 | 10.3 |
| Spaulding Cape Cod | \$54.0M | \$0.0M | \$54.0M | \$60.5M | (\$6.4M) | -11.9% | 0.9% | -11.0% | (\$9.7M) | 0.2 | 10.6 |
| Vibra Southern | \$26.9M | \$0.0M | \$26.9M | \$27.8M | (\$1.2M) | -4.5% | 0.0% | -4.5% | \$8.6M | 0.3 | 36.3 |
| Whitter Bradford | \$27.1M | \$0.0M | \$27.1M | \$28.8M | (\$1.3M) | -4.7% | 0.0% | -4.7% | \$1.9M | 3.6 | 9.7 |
| Whitter Westborough | \$28.8M | \$0.0M | \$28.8M | \$28.8M | (\$0.0M) | -0.1% | 0.0% | -0.1% | \$21.5M | 9.7 | 15.0 |

For descriptions of the metrics, please see the technical appendix at <https://www.chiamass.gov/hospital-profiles>.
Data from the HFY2020 through HFY2024 CHIA Cost Reports.

Average Length of Stay

Five-year trend for each hospital.

Payer Mix

Payer mix proportions for each hospital.

Outpatient Visits

Five-year trend for each hospital in the cohort.