

INTRODUCTION TO NON-ACUTE HOSPITAL PROFILES

Non-acute hospitals in Massachusetts are typically identified as behavioral health, rehabilitation, chronic care, and state-operated facilities. CHIA has defined non-acute hospitals in this publication using the Massachusetts Department of Public Health (DPH) and Department of Mental Health (DMH) license criteria.

Specialty non-acute hospitals are not considered a hospital type; however, individual specialty non-acute hospital profiles are available.

To see the non-acute and acute hospital profiles, refer to the [HFY 2024 Hospital Profiles Compendium](#).

Behavioral health hospitals are licensed by DMH for psychiatric services and by DPH for substance abuse services.

Behavioral Health Hospital	page B1
Arbour Hospital	Miravista Behavioral Health Center
Arbour-Fuller Hospital	Southcoast Behavioral Hospital
Arbour-HRI Hospital	Taravista Behavioral Health
Bournewood Hospital	Valley Springs Behavioral Hospital
Haverhill Pavillon Behavioral Health Hospital	Walden Behavioral Care
Hospital for Behavioral Medicine	Westborough Behavioral Healthcare Hospital
McLean Hospital	Westwood Lodge Pembroke

Chronic care hospitals are hospitals with an average length of patient stay greater than 25 days. These hospitals typically provide longer-term care, such as ventilator-dependent care. Medicare classifies chronic hospitals as long-term care hospitals using the same 25-day threshold.

Chronic Care Hospital	page B3
New England Sinai Hospital	Spaulding Hospital Cambridge
Pamhealth Stoughton	Vibra Hospital of Western Massachusetts

Rehabilitation hospitals provide intensive post-acute rehabilitation services, such as physical, occupational, and speech therapy services. For Medicare payment purposes, the federal government classifies hospitals as rehabilitation hospitals if they provide more than 60 percent of their inpatient services to patients with one or more of 13 diagnoses listed in federal regulations.

Rehabilitation Hospital	page B5
Encompass Braintree Rehabilitation Hospital	Spaulding Rehabilitation Hospital Boston
Encompass New England Rehabilitation Hospital	Spaulding Rehabilitation Hospital Cape Cod
Encompass Health Rehabilitation Hospital of Western Massachusetts	Vibra Hospital of Southern Massachusetts
Fairlawn Rehabilitation Hospital, an affiliate of Encompass Health	Whittier Rehabilitation Hospital Bradford
	Whittier Rehabilitation Hospital Westborough

State-operated facilities are run by the Department of Mental Health (DMH) and Department of Public Health (DPH). DMH operates five hospitals that provide psychiatric and mental health care for those with otherwise limited access to facilities providing such care. DPH operates four multi-specialty hospitals that provide acute and chronic care to those f or whom community facilities are not available or access to health care is restricted.

State-Operated Facilities.....page B7

Department of Mental Health Facilities	Department of Public Health Facilities
Cape Cod and Islands Community Mental Health Center	Lemuel Shattuck Hospital
Corrigan Mental Health Center	Pappas Rehabilitation Hospital for Children
Solomon Carter Fuller Mental Health Center	Tewksbury Hospital
Taunton State Hospital	Western Massachusetts Hospital
Worcester State Hospital	

Specialty non-acute hospitals provide long-term and unique patient care services.

Specialty Non-Acute Hospital page B9

AdCare Hospital of Worcester	Hebrew Rehabilitation Hospital
Franciscan Hospital for Children	

For detailed descriptions of the data sources and metrics used in the non-acute hospital profiles, please see the [technical appendix](#).

HOW TO READ NON-ACUTE HOSPITAL PROFILES—HOSPITAL FISCAL YEAR 2024

This sheet provides a brief introduction to the metrics on the non-acute hospital cohort-level profiles. Definitions and notes on all metrics are available in the [technical appendix](#).

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Hospital Type

List of Hospitals

Gross and Net Patient Service Revenues (GPSR & NPSR)

Financial information relating to the aggregate GPSR and NPSR statistics over five years.

Utilization

Information relating to the aggregate utilization statistics over five years.

Average Payer Mixes

Information derived from GPSR relating to the overall average payer mix over five years.

Solvency and Liquidity

Information relating to the overall solvency and liquidity metrics over five years.

Revenue and Expenses

Information relating to the overall revenue, expense, and profitability statistics over five years.

HOW TO READ NON-ACUTE HOSPITAL PROFILES—HOSPITAL FISCAL YEAR 2024 (Continued)

This sheet provides a brief introduction to the metrics on the non-acute hospital cohort-level profiles. Definitions and notes on all metrics are available in the [technical appendix](#).

Inpatient Days

Five-year trend for each hospital in the cohort.

Percentage Occupancy

Five-year trend for each hospital.

Net Inpatient Revenue Per Patient Day

Five-year trend for each hospital.

Financial Metrics

Revenue, expenses, and profitability for each hospital in the cohort.

REHABILITATION HOSPITAL: INDIVIDUAL HOSPITAL METRICS

INPATIENT DAYS

	HFY20	HFY21	HFY22	HFY23	HFY24
Encompass Braintree	36,543	37,183	40,359	39,771	40,243
Encompass New England	36,453	38,323	39,449	40,349	41,472
Encompass Western Mass	17,574	18,161	18,214	18,027	18,573
Fairlawn	27,786	25,526	25,660	23,528	27,383
Spaulding Boston	44,702	44,303	42,592	44,916	44,464
Spaulding Cape Cod	15,311	15,981	14,526	15,829	15,814
Vibra Southern	22,616	21,762	19,479	17,303	19,119
Whittier Bradford	16,147	16,156	14,313	13,643	14,489
Whittier Westborough	16,041	16,105	15,270	14,395	15,279

PERCENTAGE OCCUPANCY

	HFY20	HFY21	HFY22	HFY23	HFY24
Encompass Braintree	53	54	59	58	59
Encompass New England	56	59	60	62	63
Encompass Western Mass	91	94	94	93	96
Fairlawn	69	64	64	59	68
Spaulding Boston	93	92	88	93	92
Spaulding Cape Cod	70	73	66	72	72
Vibra Southern	69	66	59	53	58
Whittier Bradford	74	74	65	62	66
Whittier Westborough	50	50	48	45	47

NET INPATIENT REVENUE PER PATIENT DAY

	HFY20	HFY21	HFY22	HFY23	HFY24
Encompass Braintree	1,585	1,627	1,678	1,775	1,863
Encompass New England	1,694	1,781	1,798	1,886	1,961
Encompass Western Mass	1,629	1,741	1,734	1,865	1,872
Fairlawn	1,557	1,552	1,557	1,780	1,853
Spaulding Boston	1,956	2,006	2,052	2,163	2,138
Spaulding Cape Cod	1,886	1,900	1,935	2,015	2,101
Vibra Southern	1,219	1,282	1,248	1,495	1,351
Whittier Bradford	1,518	1,564	1,685	1,727	1,659
Whittier Westborough	1,531	1,692	1,651	1,783	1,752

HFY 2024 FINANCIAL METRICS

	Operating Revenue	Non-Operating Revenue	Total Revenue	Total Expenses	Income (Loss)	Operating Margin	Non-Operating Margin	Total Margin	Total Net Assets	Current Ratio	Avg Age Plant
Encompass Braintree	\$78.2M	\$0.0M	\$78.2M	\$61.9M	\$16.3M	20.9%	0.0%	20.9%	\$259.1M	2.2	2.5
Encompass New England	\$81.6M	\$0.0M	\$81.6M	\$65.2M	\$16.4M	20.1%	0.0%	20.1%	\$202.6M	4.7	3.0
Encompass Western Mass	\$34.9M	\$0.0M	\$34.9M	\$27.9M	\$7.0M	19.9%	0.0%	19.9%	\$18.8M	2.8	9.6
Fairlawn	\$51.4M	\$0.0M	\$51.4M	\$43.2M	\$8.2M	15.9%	0.0%	15.9%	\$27.8M	4.5	5.9
Spaulding Boston	\$196.4M	\$7.9M	\$204.3M	\$220.2M	(\$15.9M)	-11.6%	3.9%	-7.8%	\$148.7M	0.5	10.3
Spaulding Cape Cod	\$54.0M	\$0.5M	\$54.5M	\$60.5M	(\$6.0M)	-11.9%	0.9%	-11.0%	(\$9.7M)	0.2	10.6
Vibra Southern	\$26.6M	\$0.0M	\$26.6M	\$27.8M	(\$1.2M)	-4.5%	0.0%	-4.5%	\$0.3M	0.3	36.3
Whittier Bradford	\$27.1M	\$0.0M	\$27.1M	\$28.4M	(\$1.3M)	-4.7%	0.0%	-4.7%	\$1.9M	3.6	9.7
Whittier Westborough	\$28.8M	\$0.0M	\$28.8M	\$28.8M	(\$0.0M)	-0.1%	0.0%	-0.1%	\$21.5M	9.7	15.0

For descriptions of the metrics, please see the technical appendix at <https://www.chiarisma.gov/hospital-profiles>. Data from the HFY2020 through HFY2024 O&A Cost Reports.

AVERAGE LENGTH OF STAY (DAYS)

	HFY20	HFY21	HFY22	HFY23	HFY24
Encompass Braintree	14	14	14	12	13
Encompass New England	13	12	12	12	12
Encompass Western Mass	13	13	13	12	12
Fairlawn	13	14	13	12	12
Spaulding Boston	21	20	21	18	16
Spaulding Cape Cod	15	16	16	14	13
Vibra Southern	41	35	37	36	43
Whittier Bradford	22	19	17	16	18
Whittier Westborough	18	15	15	14	17

HFY 2024 PAYER MIX

	Medicare Mix	Medicaid Mix	Commercial Mix	Public Payer Mix
Encompass Braintree	73.0%	8.7%	7.9%	82.1%
Encompass New England	78.5%	4.8%	7.7%	83.2%
Encompass Western Mass	85.7%	3.8%	5.4%	89.4%
Fairlawn	76.1%	7.5%	9.2%	83.6%
Spaulding Boston	43.7%	11.6%	34.9%	90.5%
Spaulding Cape Cod	67.4%	8.6%	18.7%	79.1%
Vibra Southern	23.8%	64.7%	11.5%	88.5%
Whittier Bradford	71.0%	11.0%	17.6%	82.0%
Whittier Westborough	72.4%	6.1%	20.2%	78.5%

OUTPATIENT VISITS

	HFY20	HFY21	HFY22	HFY23	HFY24
Encompass Braintree	26,300	27,975	18,703	18,185	17,275
Encompass New England	3,520	1	0	0	0
Encompass Western Mass	1,868	0	0	0	0
Fairlawn	2,918	0	0	0	0
Spaulding Boston	284,348	368,588	384,707	417,598	437,231
Spaulding Cape Cod	97,759	127,189	129,360	155,749	138,112
Vibra Southern	272	0	0	0	0
Whittier Bradford	27,524	23,287	27,052	22,136	19,441
Whittier Westborough	8,309	10,597	11,618	11,523	13,460

Average Length of Stay

Five-year trend for each hospital.

Payer Mix

Payer mix proportions for each hospital.

Outpatient Visits

Five-year trend for each hospital in the cohort.

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Rehabilitation Hospital
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For descriptions of the metrics, please see the technical appendix at <https://www.encompass.org/hospital-profiles>. Data from the HFY2020 through HFY2024 CHA Cost Reports.